



MUNICIPALITY OF BLUEWATER



BUDGET BOOK 2026

Municipality of
Bluewater

2026 Mayor's Budget

Effective May 1, 2025, the Province of Ontario expanded Strong Mayor Powers to several municipalities, including the Municipality of Bluewater. This legislative change, governed by the Municipal Act, 2001, and Ontario Regulation 530/22, places the unique, non-delegable duty upon the Mayor to prepare and propose the municipal budget to Council and the Clerk on or before February 1st each year. As of November 25, 2025, Mayor Klopp is formally releasing his proposed 2026 budget under the new provincial framework.

Changes with the Budget Review and Adoption Process:

Following the release of the Mayor's proposed budget, the Bluewater Council begins its formal review. Council is granted a 30-day period to pass resolutions to amend the Mayor's proposal. If the Council makes no amendments within this time, or council waives its amendment period, the Mayor's budget is deemed approved.

However, the Strong Mayor framework introduces a specific veto and override process: if amendments are passed, the Mayor has 10 days to veto them, following the amendment period. If the Mayor chooses not to exercise the veto, the budget, as amended by Council, is deemed approved.

Should the Mayor veto the amendments, Council still holds the authority to override that veto, but this requires a robust two-thirds majority vote of the members within 15 days of the end of the Mayors veto period. Ultimately, the budget is officially "deemed approved" once these statutory timeframes expire or resolutions are passed to waive or shorten the amendment and veto periods.

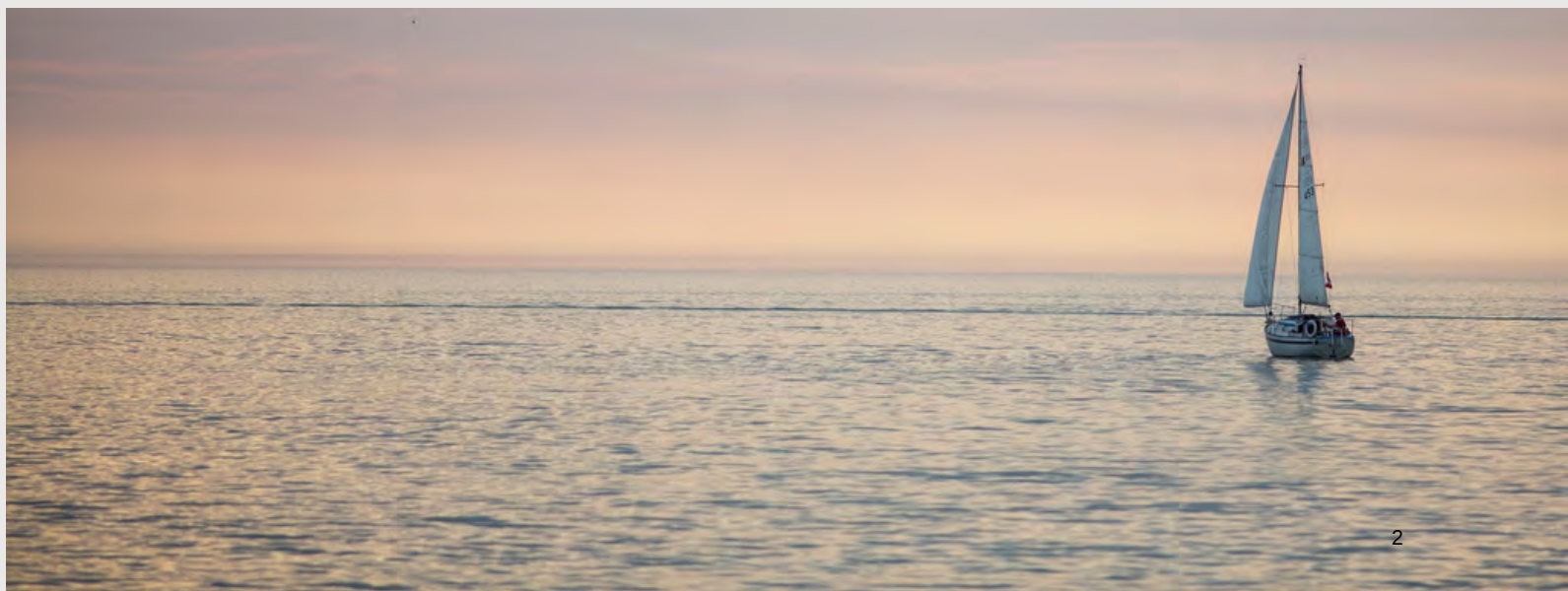


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About Bluewater

Whether you are just moving to Bluewater or have lived here for your entire life, our little municipality on the beautiful shores of Lake Huron has plenty to offer. Within Bluewater, you will find a sense of community; amenities such as food, healthcare, and recreation; and easy commutes to regional centres such as London and Kitchener.



Bluewater was formed in 2001 from the amalgamated villages of Hensall, Zurich and Bayfield, and the former townships of Hay and Stanley. In Bluewater, we're proud of our heritage and look forward to our future. Our residents, businesses and community organizations work hard together to make Bluewater a place you won't just want to visit, but a place you will want to call home!

FINANCIAL IMPACTS

The 2026 Mayor's Budget includes an estimated 4.26% tax levy increase, with 3.17% being the increase after tax assessment growth. The below summarizes the total increase to the operating budget of \$4,554,361. The assessment growth is based on estimated new or renovated properties and was released by Municipal Property Assessment Corporation (MPAC). Growth reduces the impact of increased taxes on existing property owners. The estimated growth will bring in an additional \$116,346 in taxation revenue without any changes to the tax rates over the prior year.

2026 Operating Budget Net Increase				
	2025 Budget	2026 Budget	Budget Change	
			Dollar	Percent
Municipal Levy	\$ 8,880,273	\$ 9,591,339	\$ 711,066	8.01%
OPP Levy	\$ 1,782,914	\$ 1,526,209	\$ (256,705)	-14.40%
	\$ 10,663,187	\$ 11,117,548	\$ 454,361	4.26%
Assessment Growth - Estimated			\$ (116,346)	-1.09%
Net Operating Budget Increase After Growth			\$ 338,015	3.17%

IMPACT ON THE AVERAGE TAXPAYER

A household with the median/typical assessed value of \$269,000 would pay an estimated \$1,518 in Bluewater's portion of their property tax in 2026. This excludes property tax paid to the County and the School Boards, as well as streetlight rates, wheelie bin charges, and debentures for water and sewer capital works. The 2026 budget increase would equate to an approximate \$86 annual increase for the typical household.



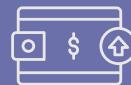
Operating Budget

\$23.8M



Capital Budget

\$5.26M



Combined Operating & Capital Budget

\$29.1M

Impact on the Average Taxpayer - Cont.

Normally, the change in residential assessment value from year to year is dependent on several factors, and not all properties change at the same rate. The change in property taxes for a specific property is impacted by the tax rate for the class of property and by the assessed value of the property. The Province has announced that property tax assessment values will remain constant at the 2016 assessment value for 2026, excluding improvements to properties that are assessed by MPAC. As a result, for 2026, assessment values will be held constant to 2025 assessed values due to the impact of the pandemic (unless there is an improvement to the property which has been assessed by MPAC), which means that the property tax rate change is the primary determinant of the change in property taxes paid for 2026.

Further, the amount of property tax is impacted by changes in Tax Ratios between property classes. These Tax Ratios are set by the County, significant changes are not anticipated based on the information available to Finance Department staff at this time. Therefore, the increase that is being estimated isn't the exact increase that every property will experience. However, the increase of \$46 per year gives an estimate of the impact per average household, all other things being equal. The combined impact of rate changes including the County and the School Boards will not be known until all of the rates and ratios have been announced.

The table below provides sample increases for some common property types in the municipality.

2026 ESTIMATED BLUEWATER TAX INCREASE FOR COMMON PROPERTY TYPES

Property	Median/Typical Assessment Value	2025 Taxes*	Estimated 2026 Taxes*	2026 Tax Change \$
Single Family Home	269,000	\$ 1,472	\$ 1,518	\$ 46
Seasonal Recreation Dwelling	387,000	\$ 2,118	\$ 2,184	\$ 66
Farmland	1,234,800	\$ 1,689	\$ 1,742	\$ 53
Small Retail Commercial	142,000	\$ 855	\$ 882	\$ 27

*Taxes for Bluewater portion only, excluding County, School Boards, street light rates, wheelie bin charges, and local improvement charges.

Summary of Net Levy Requirements

The table below provides a summary of the 2026 Budget Net Levy Requirements compared to 2025.

Department	2026 Budget Net Levy Requirements	2025 Approved Net Levy Requirements	% Change
Mayor & Council	149,684	161,623	-7.39%
General Government	(36,718)	(273,116)	113.44%
Fire Department	1,493,571	1,558,089	-4.14%
Conservation	346,759	335,212	3.44%
Building, By-Law & Emergency	7,665	26,548	-71.13%
Roads Consolidated	4,060,224	3,694,316	9.90%
Fleet Operations	542,154	391,550	38.46%
Street Lights	-	-	
Sanitary Sewer	-	-	
Water	-	-	
Solid Waste	412,335	404,714	1.88%
Marina	7,899	10,100	-21.79%
Facilities, Parks & Programs	2,331,840	2,315,506	0.71%
Cemetery	8,530	9,790	-12.87%
Culture, Planning & Development	328,896	305,941	7.50%
General Levy Requirement	9,652,839	8,940,273	7.97%
Less: PILS	61,500	60,000	2.50%
Total General Levy Requirements	9,591,339	8,880,273	8.01%
Police Services	1,526,209	1,782,914	-14.40%
Total Police Levy Requirements	1,526,209	1,782,914	-14.40%
Grand Total Levy Requirements	\$ 11,117,548	\$ 10,663,187	4.26%

The table below provides a summary of the use of the Community Fund/Vibrancy Agreements in the 2026 Budget.

Community Fund/Vibrancy Agreements Projected Reserve Balance

2025 Estimated Reserve Ending Balance:	458,675
2026 Contributions:	567,050
Less 30% for Future Sustainability	(170,115)
Total Funds Available for 2026:	855,610
Less:	
Community Grants/Vibrancy Funding	(26,987)
Operating: Training Allocation	(117,811)
Capital: Lake Access Stairs	(40,000)
Capital: Bayfield Playground Engineered Wood Fibre Replacement	(30,000)
Capital: Motor Grader Replacement	(635,000)
2026 Budgeted Total of Funds Used:	(849,798)
2026 Estimated Reserve Ending Balance:	175,927

One-Time Revenues Utilized

In order to lessen the impact of the property tax levy on residents for the 2026 year, staff have made use of several one-time revenue sources. These funds are temporary in nature and will not be available for use in the 2027 budget or in any future years. As a result, it should be anticipated that, before any new initiatives or cost increases are considered, approximately 9.16% more in levy funding will be required simply to maintain existing service levels at the start of the 2027 budget process. The below figure does not take into account capital projects pushed to future years. Those figures can be found on the following page, which amounted to an additional 26.14% cut by staff.

Explanation	Amount
2023 WSIB Surplus a rebate allocation. This is a one-time revenue source that will not be available in 2027 or future budgets.	91,744.69
2024 WSIB Surplus a rebate allocation. This is a one-time revenue source that will not be available in 2027 or future budgets.	118,120.61
Remaining amount in the Reserve – Strategic Plan Communications transferred into the 2026 Operating budget as directed at the October 14, 2025 Special Council Meeting.	15,000.00
Remaining amount in the Reserve for Self Insured Sick Leave Plan transferred into the 2026 Operating budget as directed at the October 14, 2025 Special Council Meeting.	27,350.00
Substantial withdrawn from Reserve to offset OPP Police Costs. Reserve expected to be depleted in 2027, with only \$88,580 remaining at the end of 2026.	167,640.00
Remaining amount in the Reserve for Environment Committee transferred into the Operating budget as directed at the October 14, 2025 Special Council Meeting.	56,580.56
\$50,000 withdrawal from the Working Funds Reserve to offset the cost of the Stormwater Master plan that was approved at the October 27, 2025 Budget meeting.	50,000.00
\$450,000 withdrawal from the Working Funds Reserve to offset the levy increase required for Fleet Capital, as approved at the October 27, 2025 Budget meeting.	450,000.00
Total One-time Revenues Used:	\$976,435.86
Percentage Levy Increase of One-time Revenues:	9.16%
2026 Levy Increase if One-Time Revenues Not Utilized:	13.42%

10 Year Capital Contributions

Increase to Reserve Contributions Required for Capital Property Tax Funded Departments Pre-2026 Budget Deliberation Revisions (Initial Staff Draft Budgets)										
Department	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
General Government & I.T.	3,660	43,754	4,020	5,359	10,360	5,359	90,360	10,359	10,360	10,359
Cemetery	1,756	1,830	1,830	1,830	-	-	-	-	-	-
Fire	446,576	34,291	143,455	687,379	(776,624)	123,879	(875,801)	(893,253)	(947,582)	(939,273)
Roads	1,693,923	754,764	1,725,052	1,717,721	2,021,721	2,379,720	838,721	1,047,721	906,720	915,721
Fleet	494,942	453,450	448,328	33,193	284,193	78,193	-	-	154,193	1,897,604
Landfill	92,826	92,826	-	-	-	-	-	-	-	-
Facilities & Parks	53,809	137,763	399,539	127,719	(355,088)	202,535	61,598	81,598	615,641	779,734
Total Increase to Reserve Contributions Required:	\$ 2,787,492	\$ 1,518,678	\$ 2,722,224	\$ 2,573,201	\$ 1,184,562	\$ 2,789,686	\$ 114,878	\$ 246,425	\$ 739,332	\$ 2,664,145
Estimated Tax Rate Increase Required to Fund Capital:	26.14%	14.24%	25.53%	24.13%	11.11%	26.16%	1.08%	2.31%	6.93%	24.98%

Increase to Reserve Contributions Required for Capital Property Tax Funded Departments Revisions made to lesson 2026 Levy Impact by Staff*										
Department	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
General Government & I.T.	3,660	43,754	4,020	5,359	10,360	5,359	90,360	10,359	10,360	10,359
Cemetery	1,756	1,830	1,830	1,830	-	-	-	-	-	-
Fire	96,576	130,867	143,455	687,379	(776,624)	123,879	(875,801)	(893,253)	(947,582)	(939,273)
Roads	37,655	175,068	219,995	5,878,873	1,814,359	2,379,720	838,721	1,047,721	906,720	915,721
Fleet	27,134	767,888	448,327	33,193	284,193	78,193	-	-	154,193	1,897,604
Landfill	92,826	92,826	-	-	-	-	-	-	-	-
Facilities & Parks	53,809	53,809	458,664	231,976	32,149	199,162	58,141	16,595	612,010	779,733
Total Increase to Reserve Contributions Required:	\$ 313,416	\$ 1,266,042	\$ 1,276,291	\$ 6,838,610	\$ 1,364,437	\$ 2,786,313	\$ 111,421	\$ 181,422	\$ 735,701	\$ 2,664,144
Estimated Tax Rate Increase Required to Fund Capital:	3%	11.87%	11.97%	64.13%	12.80%	26.13%	1.04%	1.70%	6.90%	24.98%

Note: The 3% Reserve strategy has only been incorporated into the 2026 Budget Figures.

2026 CAPITAL BUDGET

The 2026 Capital Budget has been prepared by reviewing all the capital needs and prioritizing them on a number of conditions including health and safety, meeting regulatory requirements, operational conditions, and service level standards.

The 2026 Capital Budget includes projects totaling \$5,264,919. A summary of the capital budget can be seen below.

Tax Levy Supported	2026 Budget	Grants/Other	Debt	Vibrancy	Reserve/Reserve Fund	Total Funding
General Government	35,000	-	-	-	35,000	35,000
Cemetery	-	-	-	-	-	-
Fire	1,495,000	-	-	-	1,495,000	1,495,000
Roads	1,153,000	372,500	-	-	780,500	1,153,000
Fleet	1,262,500	25,000	-	635,000	602,500	1,262,500
Landfill	250,000	-	-	-	250,000	250,000
Facilities and Parks	517,419	8,000	-	30,000	479,419	517,419
Streetlights	-	-	-	-	-	-
Total Tax Levy Capital Request	\$ 4,712,919	\$ 405,500	\$ -	\$ 665,000	\$ 3,642,419	\$ 4,712,919
User Fee Supported						
Water	260,000	-	-	-	260,000	260,000
Sewer	292,000	-	-	-	292,000	292,000
Total User Fee Supported Request	\$ 552,000	\$ -	\$ -	\$ -	\$ 552,000	\$ 552,000
Combined 2026 Capital Budget	\$ 5,264,919	\$ 405,500	\$ -	\$ 665,000	\$ 4,194,419	\$ 5,264,919

DEBENTURES & DEBT

The Municipality of Bluewater currently has external debt in the form of debentures owed to the Ontario Infrastructure Projects Corporation (OIPC) and a small amount of tile drain loans owed to the Ministry of Finance.

Existing Debentures

As of December 31, 2025, the Municipality expects to have outstanding debentures of \$11,736,381. The Bluewater External Debenture Schedule outlines the debt financed amount per project and the associated interest rate and final year of repayment.

Debentures & Debt - Cont.

Bluewater External Debenture Schedule

	Debt Year	Debt Financed Amount	Interest Rate	Final Year of Repayment
Public Works Shop Expansion	2026	1,133,333	4.35%	2046
Hensall Water Tower	2024	560,000	4.59%	2044
Zurich Waterline	2024	3,632,160	4.38%	2044
Bayfield Water projects	2016	1,616,750	2.96%	2031
Zurich Sewer Lagoon	2013	1,571,750	3.86%	2033
Exeter- Hensall Pipe	2009	2,672,774	5.17%	2029
Exeter- Hensall Pipe Part 2	2009	6,680,138	5.52%	2049

Note: Interest Rate for the Public Works Shop Expansion is an estimate at the time of this draft budget book being created.

The summary of the projected balances for each of the above debentures, as estimated for December 31, 2025 is below.

	Department	December 31, 2025 Balance	Percentage of Total Debt
Public Works Shop Expansion	Roads	-	0.0%
Hensall Water Tower	Water	542,414	4.6%
Zurich Waterline	Water	3,515,504	30.0%
Bayfield Water projects	Water	733,128	6.2%
Zurich Sewer Lagoon	Sewer	774,872	6.6%
Exeter- Hensall Pipe	Water	683,540	5.8%
Exeter- Hensall Pipe Part 2	Water	5,438,010	46.3%
Tile Drain Loans	Tile Drain Loans	48,912	0.4%
		11,736,381	100%

2026 Debentures

The 2026 capital budget does not propose new debt. However, new debt was approved for the Public Works Shop Expansion through the approved 2024 Capital Budget. Construction on this project has commenced at the time this budget book was being created, however the project is not substantially completed, meaning actual amount of debt to be incurred by the Municipality is not known. Through the 2024 Capital Budget, a maximum of \$1,133,333 was approved for external debt financing for this project.

The 2026 budget has assumed that repayment for the Public Works Shop Expansion will partially begin in 2026. Staff anticipate debt repayment to begin mid-2026, with full repayment beginning in 2027.

A summary of the projected balances for each of the above debentures, as estimated for December 31, 2025 can be found on the following page.

Debentures & Debt - Cont.

Bluewater Summary of Debt by Project, Estimated December 31, 2026 Balances

	Department	Estimated December 31, 2026 Balance	Percentage of Total Debt
Public Works Shop Expansion	Roads	1,133,333	9.3%
Hensall Water Tower	Water	524,012	4.3%
Zurich Waterline	Water	3,393,683	27.8%
Bayfield Water projects	Water	619,737	5.1%
Zurich Sewer Lagoon	Sewer	690,469	5.7%
Exeter- Hensall Pipe	Water	500,538	4.1%
Exeter- Hensall Pipe Part 2	Water	5,320,751	43.6%
Tile Drain Loans	Tile Drain Loans	33,641	0.3%
		12,216,163	100.0%

The Municipality of Bluewater's debt servicing costs, as a percentage of net revenues, are not projected to exceed the provincial annual repayment limit of 25%. In 2021, Bluewater Council approved the Corporate Financial Principles Policy, By-Law 18-2021, which provides strategic direction and guidance to Council and staff when evaluating corporate financial decisions. The policy includes an internal debt limit, which is lower than the provincial limit, of 10%. Future and current debt amounts will keep the municipality under this internal debt limit as well.

Sources of Funding for Debentures

The Municipality of Bluewater uses different revenue sources to pay for the principal and interest payments on debentures. When debt payments commence for the Public Works Shop Expansion, these payments will be funded through the property taxation levy.

Water Utility Debt is primarily paid for by recoveries and charges through taxation and the principal and interest payments, as well as the revenues called "debenture added to taxation" are included in Water operating budget. Debt incurred for the replacement of current assets is funded through the fees collected on the Utility bills.

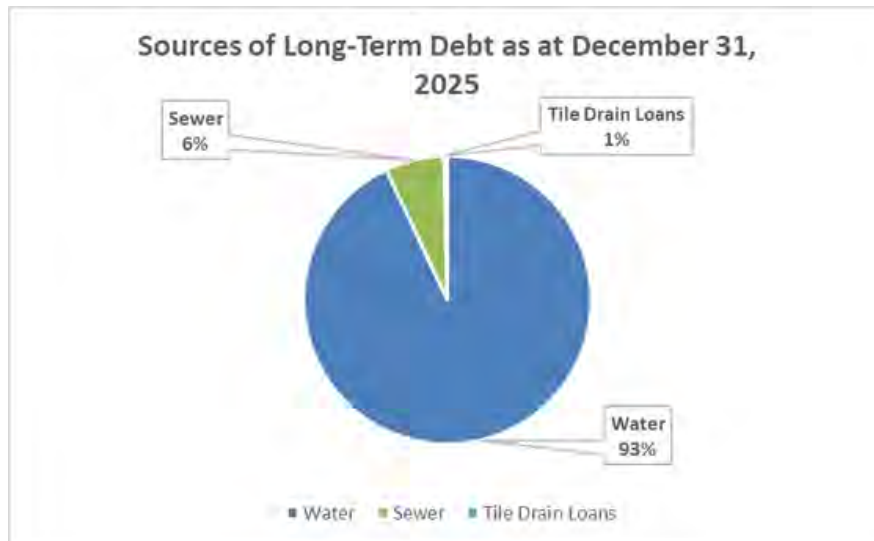
Wastewater Utility Debt is paid for by recoveries and charges through taxation and the principal and interest payments, as well as the revenues called "debenture added to taxation" are included in Sanitary Sewer operating budget.

Tile Drain Debt is paid for by the property owners and the principal and interest payments, as well as the revenues called "debenture recovery" are included in the Culture, Planning and Development operating budget.

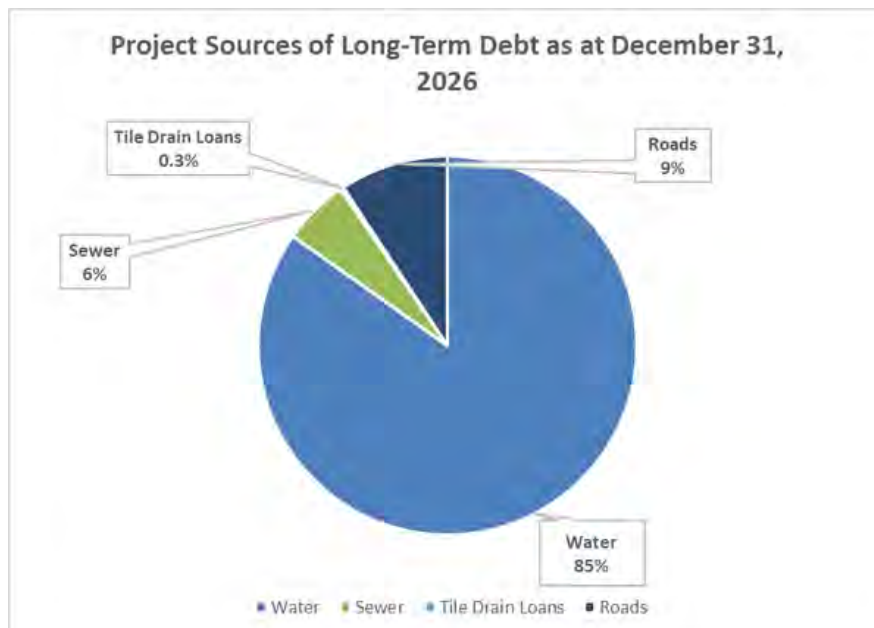
Roads (Tax Levy) Debt is paid through funds raised through the Property Taxation Levy. This means that all properties across the municipalities are contributing to the annual debt payments.

Debentures & Debt - Cont.

As of the beginning of 2026, no debentures will be paid for by the property taxation levy. \$10,912,597 or 93% of the existing debentures are for Water, \$774,872 or 6% of the existing debentures are for Sanitary Sewer, and \$48,912, or 1% of the existing debentures are for Tile Drain Loans.



Payments relating to the Public Works Shop Expansion are expected to begin in 2026, therefore partial payments will begin from the tax levy in 2026 with full debt payments beginning in 2027 due to this project. As of December 31, 2026 it is estimated that \$10,358,721, or 85% of the existing debentures are for Water, \$690,469 or 6% of the existing debentures are for Sanitary Sewer, \$1,133,333 or 9% of the existing debentures are for Roads (tax levy) and \$33,641, or 0.3% of the existing debentures are for Tile Drain Loans. Total long-term debt is expected to be \$12,216,163.



Debentures & Debt - Cont.

Long-term Debt and the Annual Repayment Limit

Provincial limits on municipal debt are set based on a maximum percentage of "own-source revenues" that may be used to service debt costs (e.g. interest and principal payments) on an annual basis. In Ontario, municipalities may incur long-term debt for municipal infrastructure as long as annual debt payments do not exceed 25% of "own-source" revenues without prior approval of the Local Planning Appeal Tribunal (LPAT). This is referred to as the Annual Repayment Limit (ARL). The ARL is essentially the maximum amount that a municipality can pay in principal and interest payments in the year for new long-term debt without first obtaining approval from LPAT.

"Own-source" revenues (or "Net Revenues") are determined by the ministry and include items such as property taxes, user fees and investment income. It excludes revenue such as grants, gain/loss on sale of tangible capital assets, and revenue from obligatory reserve funds such as development charges and parkland dedication.

There are two important steps in the ARL process.

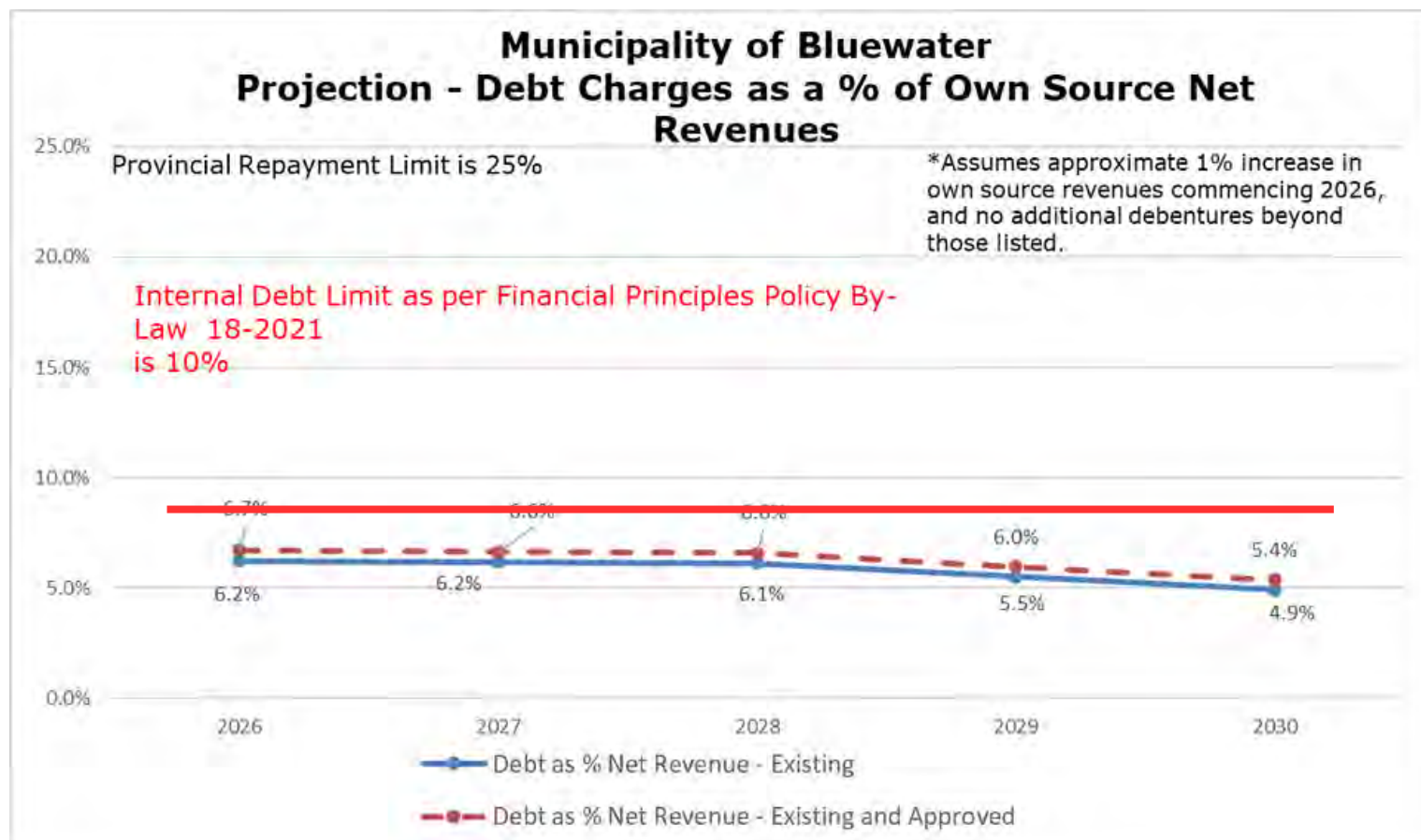
First, the Ministry of Municipal Affairs determines each municipalities' limit annually using a formula in the regulation based on the most recent Financial Information Return (FIR) available at that time. The Province provides an annual statement for municipalities known as the Annual Repayment Limit Statement, under Ontario Regulation 403/02, outlining the revenue and debt servicing calculations. It calculates 25% of annual "own-source" revenues, subtracts existing debt servicing costs, and the remaining amount is the estimated ARL.

The Municipality's 2025 Annual Repayment Limit Statement, which is based on the 2023 FIR, is included with this report. It shows the Municipality was using \$879,613, or 4.70% of Net Revenues to service debt. This calculation was based on existing revenue and debt at that time, and did not include future proposed debt.

The estimated ARL, which is the additional amount of principal and interest payments the municipality could incur without LPAT approval, was \$3.79 million.

Second, according to Section 401(5) of the Municipal Act, the Council of the municipality shall have the Treasurer calculate an updated ARL for any additional approved debt payments and disclose it to Council before any new debt issuance is approved in order to assist Council with decisions regarding capital programs and debt. The ARL must also be updated prior to the undertaking of significant lease agreements, contractual obligations, or liabilities for which payment will be required beyond the term of the present Council. A projected update of the ARL is presented on the following page.

Debentures & Debt - Cont.



This projection is based on a number of assumptions based on the best information available at this time. For 2026, the estimated net revenues are taken from the 2024 FIR based on the results of the 2023 Annual Repayment Limit Statement. Interest rates on debt are estimated at 4.35%. A 1% increase in own source revenues is assumed each year.

The dotted line at the top of the graph is a projection of debt as a percentage of net revenues if the 5-year budget forecast were carried out in the future. This is provided for information purposes, the Treasurer recommends grants, and other sources of funding as an alternative to debt wherever possible.

In 2021, Bluewater Council approved the Corporate Financial Principles Policy, By-Law 18-2021, which provides strategic direction and guidance to Council and staff when evaluating corporate financial decisions. The policy includes an internal debt limit, which is lower than the provincial limit, of 10%. This limit is also depicted on the graph. The Corporate Financial Principles Policy also establishes principles related to debt, including:

Principle #2: Maximum debt load of 25% of annual debt repayments from general rate payers.

Principle #3: Debt financing is a last resort for one-time projects where insufficient life cycle costing funds are unavailable.

Principle #4: Debt charges to gross current expenditures not to exceed 15%.

Principle #5: Debt per capita not to exceed \$400 per capita.

2025 ANNUAL REPAYMENT LIMIT

(UNDER ONTARIO REGULATION 403 / 02)

MMAH CODE:	52406
MUNID:	40010
MUNICIPALITY:	Bluewater M
UPPER TIER:	Huron Co
REPAYMENT LIMIT:	\$ 3,797,077

FOR ILLUSTRATION PURPOSES ONLY,

The additional long-term borrowing which a municipality could undertake over a 5-year, a 10-year, a 15-year and a 20-year period is shown.

If the municipalities could borrow at 5% or 7% annually, the annual repayment limits shown above would allow it to undertake additional long-term borrowing as follows:

5% Interest Rate			
(a)	20 years @ 5% p.a.	\$	47,319,966
(a)	15 years @ 5% p.a.	\$	39,412,356
(a)	10 years @ 5% p.a.	\$	29,320,018
(a)	05 years @ 5% p.a.	\$	16,439,354
7% Interest Rate			
(a)	20 years @ 7% p.a.	\$	40,226,283
(a)	15 years @ 7% p.a.	\$	34,583,446
(a)	10 years @ 7% p.a.	\$	26,669,076
(a)	05 years @ 7% p.a.	\$	15,568,763

DETERMINATION OF ANNUAL DEBT REPAYMENT LIMIT

(UNDER ONTARIO REGULATION 403/02)

MUNICIPALITY:

Bluewater M

MMAH CODE:

52406

Debt Charges for the Current Year

		1 \$
0210	Principal (SLC 74 3099 01)	459,918
0220	Interest (SLC 74 3099 02)	450,529
0299		910,447
	Subtotal	
0610	Payments for Long Term Commitments and Liabilities financed from the consolidated statement of operations (SLC 42 6010 01)	0
9910	Total Debt Charges	910,447

Amounts Recovered from Unconsolidated Entities

		1 \$
1010	Electricity - Principal (SLC 74 3030 01)	0
1020	Electricity - Interest (SLC 74 3030 02)	0
1030	Gas - Principal (SLC 74 3040 01)	0
1040	Gas - Interest (SLC 74 3040 02)	0
1050	Telephone - Principal (SLC 74 3050 01)	0
1060	Telephone - Interest (SLC 74 3050 02)	0
1099		0
	Subtotal	0
1410	Debt Charges for Tile Drainage/Shoreline Assistance (SLC 74 3015 01 + SLC 74 3015 02)	30,833
1411	Provincial Grant funding for repayment of long term debt (SLC 74 3120 01 + SLC 74 3120 02)	0
1412	Lump sum (balloon) repayments of long term debt (SLC 74 3110 01 + SLC 74 3110 02)	0
1420	Total Debt Charges to be Excluded	30,833
9920	Net Debt Charges	879,614

		1 \$
1610	Total Revenue (SLC 10 9910 01)	23,746,938
	Excluded Revenue Amounts	
2010	Feesfor Tile Drainage / Shoreline Assistance (SLC 12 1850 04)	0
2210	Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01)	3,298,280
2220	Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01)	1,480,517
2225	Deferred revenue earned (Provincial Gas Tax) (SLC 10 830 01)	0
2226	Deferred revenue earned (Canada Gas Tax) (SLC 10 831 01)	236,159
2230	Revenue from other municipalities including revenue for Tangible Capital Assets (SLC 10 1098 01 + SLC 10 1099 01)	173,944
2240	Gain/Loss on sale of land & capital assets (SLC 10 1811 01)	-160,648
2250	Deferred revenue earned (Development Charges) (SLC 10 1812 01)	22,107
2251	Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01)	0
2256	Deferred revenue earned (Community Benefits) (SLC 10 1815 01)	0
2252	Donated Tangible Capital Assets (SLC 53 0610 01)	0
2253	Other Deferred revenue earned (SLC 10 1814 01)	0
2254	Increase / Decrease in Government Business Enterprise equity (SLC 10 1905 01)	0
2255	Other Revenue (SLC 10 1890 01 + SLC 10 1891 01 + SLC 10 1892 01 + SLC 10 1893 01 + SLC 10 1894 01 + SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1897 01 + SLC 10 1898 01)	-10,183
2299	Subtotal	5,040,176
2410	Fees and Revenue for Joint Local Boards for Homes for the Aged	0
2610	Net Revenues	18,706,762
2620	25% of Net Revenues	4,676,691
9930	ESTIMATED ANNUAL REPAYMENT LIMIT (25% of Net Revenues less Net Debt Charges)	3,797,077

* SLC denotes Schedule, Line Column.

The Organization

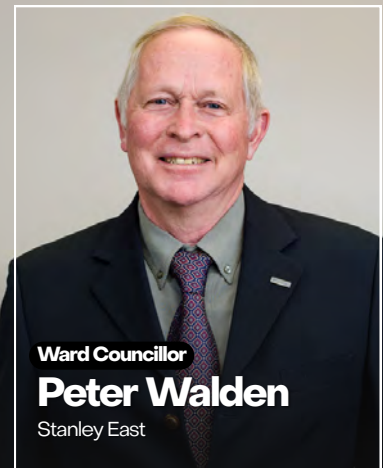
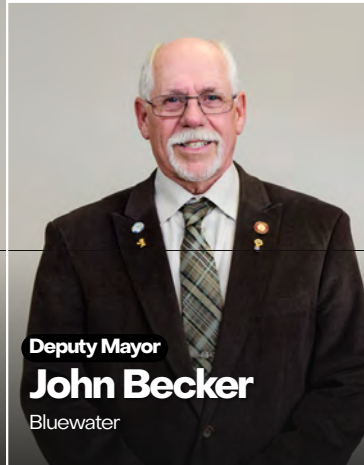
DEPARTMENT	2024 APPROVED	2025 APPROVED	2026 BUDGETED
GENERAL GOVERNMENT			
CAO & HR	1.26	1.26	1.26
CORPORATE SERVICES	2.83	2.83	2.83
FINANCE	6.38	6.38	6.38
TOTAL	10.47	10.47	10.47
DEVELOPMENT SERVICE			
BUILDING INSPECTION	3.67	3.05	3.05
BY LAW	0.37	0.45	0.45
PLANNING	1.26	1.45	1.45
ECONOMIC DEVELOPMENT	0.3	0.3	0.3
HEALTH & SAFETY	0.05	0.05	0.05
TOTAL	5.65	5.30	5.30
FIRE			
FIRE	1.2	1.2	1.2
EMERGENCY MEASURES	0.05	0.05	0.05
TOTAL	1.25	1.25	1.25
RECREATION			
FACILITIES	13.53	13.53	13.53
PARKS	0.77	0.77	1.08
PROGRAMS	2.5	2.5	2.39
TOTAL	16.80	16.80	17.00
PUBLIC WORKS			
ROADS	15.61	15.61	15.97
WATER	1.3	1.3	1.3
SEWER	0.9	0.9	0.9
LANDFILL	0.56	0.56	0.49
TOTAL	18.37	18.37	18.66
GRAND TOTAL	52.54	52.19	52.68

Mayor & Council

MUNICIPALITY OF BLUEWATER
2026 Operating Budget
Mayor & Council Department

Council

The Municipality of Bluewater's Council consists of the Mayor (elected at large), Deputy Mayor (elected at large) and seven Ward Councillors.



Mayor & Council - Operating Budget

Council is an elected body that conducts regular meetings to address issues facing the municipality; representing the public and considering the well-being and interests of the municipality, including:

- Strategic direction of operations and services provided by the municipality;
- Approval and adoption of policies and programs of the municipality;
- Maintaining the financial integrity of the municipality

	2022	2023	2024	2024	2025	2025	2026	Budget Change		
	Actual	Actual	Budget	Actuals	Actuals - As of Oct. 28/25	Approved Budget	Budget	Dollar	Percent	Notes
Revenues										
Other Revenues	\$ 779	\$ 479	\$ 1,500	\$ -	\$ -	\$ -	\$ 6,768	\$ 6,768	100.00%	(1)
Transfer from Reserve	-	-	-	-	-	-	\$ 15,000	15,000	100.00%	(2)
Transfer from Vibrancy	10,207	11,760	20,500	7,148	-	18,000	18,000	-	0.00%	
Total Revenues	10,986	12,239	22,000	7,148	-	18,000	39,768	21,768	121%	
Expenditures										
Salaries & Benefits	132,543	132,191	162,000	150,480	111,744	160,123	168,452	8,329	5.20%	(3)
Materials & Supplies	1,163	-	1,500	6	374	1,500	3,000	1,500	100.00%	(4)
Training, Development and Conventions	9,101	11,760	20,500	7,148	16,602	18,000	18,000	-	0.00%	
Intra Municipal Purchases (Recoveries) - Internal	(10,388)	-	-	-	-	-	-	-	0.00%	
Contract Services	-	25,440	-	-	-	-	-	-	0.00%	
Total Expenditures	132,419	169,391	184,000	157,634	128,720	179,623	189,452	9,829	5.47%	
Net Levy Requirements	\$ 121,433	\$ 157,152	\$ 162,000	\$ 150,486	\$ 128,720	\$ 161,623	\$ 149,684	(11,939)	-7.39%	

Notes:

(1) 2023 and 2024 WSIB rebate allocation. This is a one-time revenue source that will not be available in 2027 or future budgets.

(2) Remaining amount in the Reserve – Strategic Plan Communications transferred into the operating budget as directed at the October 14, 2025 Special Council Meeting. This is a one-time revenue source that will not be available in 2027 or future budgets.

(3) Increased cost of benefits and COLA.

(4) Additional funds added for 2026 as a result of the election for inaugural meeting.



MUNICIPALITY OF BLUEWATER
2026 Operating & Capital Budget
General Government Department

General Gov.

Corporate Services

Bluewater's Corporate Services department is the point of contact for council related matters within the Municipality in addition to providing services related to vital statistics such as marriage licencing and registration of deaths/burials. The team of three staff oversees the organization of council, public, and special meetings; provides administrative support for general government matters; oversees lottery licensing; and receives petitions for work on municipal drains. The Corporate Services department also maintains the Municipality's website and social media pages while also maintaining the Municipality's corporate records repositories. The department also receives and processes access to information requests received under the Municipal Freedom of Information and Protection of Privacy Act. The Corporate Services team currently consists of the Manager of Corporate Services (Clerk), Executive Assistant and Corporate Services Coordinator.

Local Government

In 2025, the Corporate Services department actively planned and executed 23 Council meetings, including regular and special meetings (as of October 2025).

Access to Information

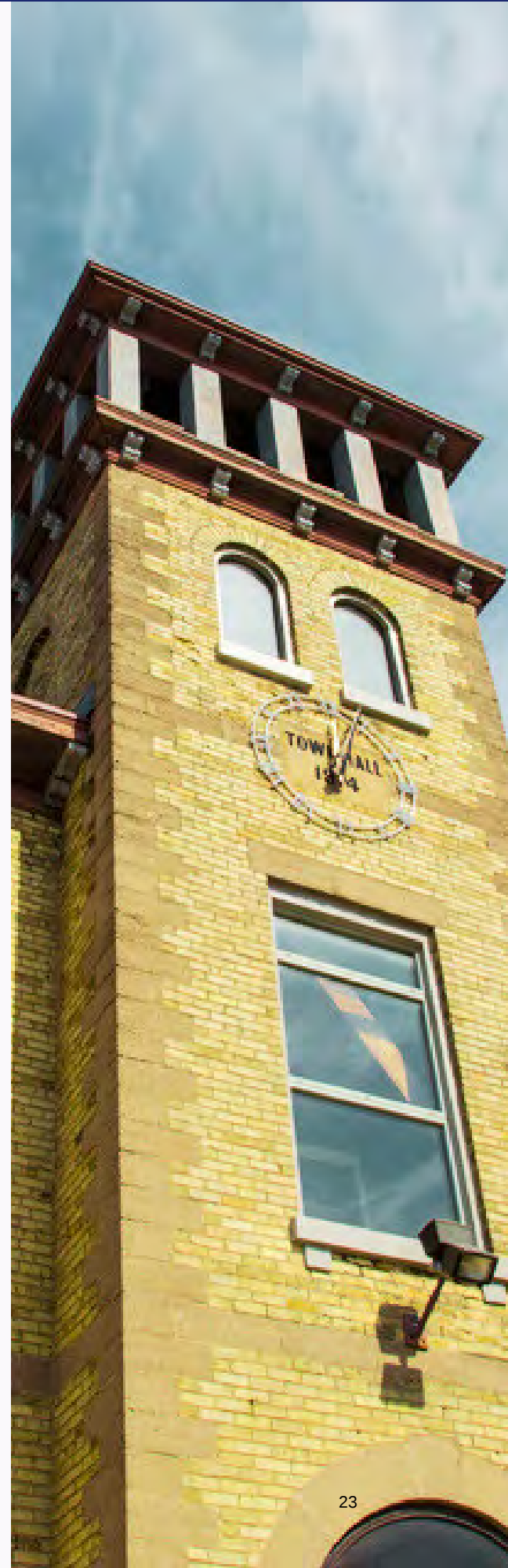
In 2025, Corporate Services assisted municipal departments with 12 requests for information and one appeal was processed.

Record and Information

Corporate Services continued with their commitment to ensuring compliance by strengthened records management with updating policies, training staff, and ensuring compliance with privacy and information standards.

Election Preparation & Communication

In addition to supporting departmental communications through the website and social media, Corporate Services developed and began implementing the 2026 Election Communications and Engagement Plan.



Finance

The Finance Department oversees municipal finances. Each year, the Finance department works with Council and staff to draft, revise, and adopt the Municipality's capital and operating budgets. During the year, they track, review, and monitor all expenses incurred or revenues generated by the Municipality. The department also reports regularly to Council about the state of the Municipality's finances. The department provides essential customer service to Bluewater's ratepayers by answering the phones, directing inquiries and receiving payments. The department also administers the Municipality's property tax collection program and ensures funds are distributed to municipal departments correctly.

Reserve and Reserve Funds

Reviewed and consolidated reserve and reserve fund accounts to improve financial clarity and utilization.

Streetlights

Conducted a streetlight financial study, reviewing streetlight operations and tax rates to establish a reserve contribution threshold.

Efficiencies in Accounts Payable

Implemented a new electronic accounts payable system to improve accessibility and record management.

Vibrancy Grant and Community Funds

In Fall 2025, the 9th annual Vibrancy Grant and Community Funds program provided \$27,266 in support to 12 Bluewater organizations.



General Gov. - Operating Budget

General Government encompasses costs for the general control and management of the municipality, including the CAO office, Corporate Services Department, and the Finance Department.

- The Corporate Services Department provides legislative and administrative support to Council and is responsible for oversight of information technology, communications, freedom of information requests, records management, emergency management, cemetery administration, municipal drain administration, marriage and lottery licensing, and accessibility.
- The Finance Department ensures that municipal finances are managed in accordance with legislative and contractual requirements and is responsible for accounting, financial reporting, liaising with external auditors, budgeting, cash management and financial forecasting, debt management and issuance of debentures, property taxation, billing and collection of receivables, payroll, benefit administration, payment of invoices, and customer service support.

	2022	2023	2024	2024	2025	2025	2026	Budget Change		
	Actual	Actual	Budget	Actuals	Actuals - As of Oct. 28/25	Approved Budget	Budget	Dollar	Percent	Notes
Revenues										
Supplemental Taxation	\$ 162,257	\$ 168,085	\$ 130,000	\$ 174,373	\$ 106,107	\$ 135,000	\$ 135,000	\$ -	0.00%	
Taxation - Brucefield Water	39,432	39,432	40,704	40,704	40,704	40,704	40,704	\$ -	0.00%	
Taxes Written Off	(72,968)	(69,565)	(85,000)	(98,771)	(23,597)	(82,000)	(82,000)	-	0.00%	
Grant Revenue - Provincial	1,242,000	1,402,500	1,588,105	1,434,800	1,186,425	1,649,051	1,793,340	144,289	8.75%	(1)
Grant Revenue - Federal	3,710	-	-	-	2,355	-	-	-	-	
Fees	21,317	46,511	53,580	46,443	39,217	38,720	38,720	-	-	
Licenses and Permits	3,909	4,266	5,550	4,446	2,872	5,550	4,850	(700)	-12.61%	
Investment Income	206,067	477,222	230,000	421,554	303,252	250,000	250,000	-	0.00%	
Penalties and Interest	118,509	136,917	130,000	163,388	145,072	138,000	138,000	-	0.00%	
Other Revenues	301	6,680	5,950	8,800	706,203	8,950	57,637	48,687	543.99%	(2)
Transfer from Reserve	1,064,800	21,183	82,000	-	2,865	38,865	107,629	68,764	176.93%	(3)
Vibrancy Revenues	-	567,050	567,050	567,050	567,050	567,050	567,050	-	-	
Transfer from Vibrancy	-	59,749	52,818	42,535	-	66,540	58,798	(7,742)	-11.64%	(4)
Total Revenues	2,789,333	2,860,030	2,800,757	2,805,322	3,078,522	2,856,430	3,109,728	253,298	8.87%	
Expenditures										
Salaries & Benefits	1,159,663	1,221,157	1,225,918	1,313,148	980,095	1,303,786	1,527,379	223,593	17.15%	(5)
Materials & Supplies	144,823	70,349	115,254	72,903	27,185	102,304	158,229	55,925	54.67%	(6)
Insurance	67,306	64,495	69,130	63,385	42,319	70,500	73,058	2,558	3.63%	
Utilities	8,012	10,438	14,100	9,606	9,403	14,100	14,100	-	0.00%	
Training, Development and Conventions	18,349	20,349	24,650	16,069	21,218	31,486	31,811	325	1.03%	
Contract Services	169,858	240,288	439,785	240,331	76,509	364,631	354,845	(9,786)	-2.68%	
Audit & Legal	52,355	43,994	60,000	21,517	39,499	53,000	58,000	5,000	9.43%	(7)
Rents & Financial	30,254	39,412	41,500	30,638	34,677	41,500	41,500	-	0.00%	
Intra Municipal Purchases (Recoveries) - Internal	(17,173)	(77,440)	(78,940)	(78,940)	(65,351)	(79,666)	(80,193)	(527)	0.66%	
Transfer to Reserve	602,050	972,037	592,050	1,447,877	1,296,217	602,050	780,710	178,660	29.68%	(8)
External Contributions	39,432	77,832	68,872	68,872	64,155	79,623	113,571	33,948	42.64%	(9)
Total Expenditures	2,274,929	2,682,911	2,572,319	3,205,406	2,525,927	2,583,314	3,073,010	489,696	18.96%	
Net Levy Requirements	\$ (514,404)	\$ (177,119)	\$ (228,438)	\$ 400,084	\$ (552,596)	\$ (273,116)	\$ (36,718)	236,398	-86.56%	

General Gov. - Operating Budget

Notes:

- (1) 2026 Budget includes OMPF of \$1,781,800, and \$11,540 efficiency funding for records management. The 2026 OMPF allocation is a 12.6% increase over the 2025 allocation received.
- (2) 2023 and 2024 WSIB rebate allocation. This is a one-time revenue source that will not be available in 2027 or future budgets.
- (3) \$50,000 relates to a transfer from the Reserve for Election Expenses for costs relating to the 2026 municipal election. \$30,000 relates to prior year projects of a web phone system and cyber incident to be completed in 2026. \$27,350 relates to the remaining amount in the Reserve for Self Insured Sick Leave Plan transferred into the operating budget as directed at the October 14, 2025 Special Council Meeting. This is a one-time revenue source that will not be available in 2027 or future budgets.
- (4) 2026 amount includes \$31,811 for staff training and development. Also includes transfer for the Community Grant and Vibrancy Funding allocations for 2026 which were approved at the October 27, 2025 Staff Presented Budget Meeting.
- (5) Increased cost of benefits and COLA.
- (6) \$50,000 of the increase in this budget line relates to the amounts required for the 2026 municipal election.
- (7) Additional amounts included for 2026 due to the expected CAO recruitment.
- (8) \$175,000 of the increase in this line relates to the initiative of setting aside the funds required for a new Financial ERP System. Staff will go to RFP for this in 2026, additional funds will be required as part of the 2027 and 2028 as well.
- (9) \$45,601 of the amount in this line is for Bluewater's 2026 share of the Huron Shores Area Transit System. This commitment is currently in place until the end of 2029. \$27,266 is for the payment of the approved 2026 Community Grant and Vibrancy Funding applications. \$40,704 relates to paying Huron East the amounts collected for Brucefield water.

General Gov. - Capital Budget

General Government and I.T. 2026 Capital Budget Summary

Project #	Project Name	Description	Justification	Budget
				\$
GG26-02	Laptop Replacements	Replacing laptops that have reached the end of their lifespan, or purchasing new devices to meet current needs.	Staff laptops are nearing end of life, they are slow and some are not able to operate the programs we use. Out of date equipment creates vulnerabilities in security.	35,000
Total Budget				35,000

General Government and I.T. 2026 Capital Budget Summary

Project #	Project Name	Funding Sources				Total Funding	Grant/Other Description
		Grants	Vibrancy	Other	Reserve for Equipment Replacement		
		\$	\$	\$	\$	\$	
GG26-02	Laptop Replacements				35,000	35,000	
					-	-	
Total Budget		-	-	-	35,000	35,000	

General Gov. - Capital Budget

General Government and I.T. 2026 Nine Year Capital Forecast

			Funding Sources			
Year	Project Name	Forecast Budget	Grants	Reserve for Equipment Replacement	Total Funding	Grant/Other Description
		\$	\$	\$	\$	
2027	Server	65,000		65,000	65,000	
	Laptop Replacements	35,000		35,000	35,000	
Total		100,000	-	100,000	100,000	
2028	Laptop Replacements	35,000		35,000	35,000	
Total		35,000	-	35,000	35,000	
2029	Laptop Replacements	40,000		40,000	40,000	
Total		40,000	-	40,000	40,000	
2030	Laptop Replacements	45,000		45,000	45,000	
Total		45,000	-	45,000	45,000	
2031	Laptop Replacements	40,000		40,000	40,000	
Total		40,000	-	40,000	40,000	

General Gov. - Capital Budget

Year	Project Name	Forecast Budget	Funding Sources		Total Funding	Grant/Other Description
			Grants	Reserve for Equipment Replacement		
		\$	\$	\$	\$	
2032	Server	80,000		80,000	80,000	
	Laptop Replacements	45,000		45,000	45,000	
Total		125,000	-	125,000	125,000	
2033	Laptop Replacements	45,000		45,000	45,000	
Total		45,000	-	45,000	45,000	
2034	Laptop Replacements	45,000		45,000	45,000	
Total		45,000	-	45,000	45,000	
2035	Laptop Replacements	45,000		45,000	45,000	
Total		45,000	-	45,000	45,000	

General Gov. - Capital Budget

General Government and I.T. Reserve for Equipment Replacement 2025 Ten Year Reserve Forecast

	2026 \$	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$
Projected Balance - Start of Year	38,275	28,083	(43,754)	(47,774)	(53,133)	(63,493)	(68,852)	(159,212)	(169,571)	(179,931)
Additions to Reserve										
Contributions from Operating Budget	23,660	27,320	30,980	34,640	34,640	34,640	34,640	34,640	34,640	34,640
Estimated Interest	1,148	843								
Reductions in Reserve										
Estimated Carryforward Projects										
Capital Spending (from 5 Year Forecast)	(35,000)	(100,000)	(35,000)	(40,000)	(45,000)	(40,000)	(125,000)	(45,000)	(45,000)	(45,000)
Projected Balance - End of Year	28,083	(43,754)	(47,774)	(53,133)	(63,493)	(68,852)	(159,212)	(169,571)	(179,931)	(190,290)
Target Balance per Policy										
Annual forecast increase in operating reserve transfer %	18%	15%	13%	12%	0%	0%	0%	0%	0%	0%
Annual forecast increase in operating reserve transfer \$ (rounded '000)	3,660	3,660	3,660	3,660	-	-	-	-	-	-



MUNICIPALITY OF BLUEWATER
2026 Operating & Capital Budget
Fire Department

Fire

Fire

Bluewater Fire Services consists of four stations staffed by one full-time fire chief and approximately 88 volunteer firefighters, including four district chiefs. The Municipality's executive assistant provides administrative support to the department as required. Between the four stations, essential emergency response is provided to the whole of Bluewater. The fire chief provides daily assistance to the public for non-emergency actions, such as assistance to residents and businesses through approval of controlled burn permits, consulting on building and planning applications as required, and performing inspections as required. In addition, Bluewater Fire Services visits schools and conducts educational sessions to promote fire safety and carbon monoxide awareness.

Grant Funding & Equipment

With the grant funding received by the Fire Protection Grant and Hydro One Energizing Life Community Grant - laptops, 2 bunker gear extractors and dryers were purchased.

New pumper tank truck ordered and will be delivered in 2026. Implemented Fire Pro Web for incident reporting and payroll efficiency. Received a 5 year fleet service life extension from the Fire Underwriters.

Training & Certification

Implemented the Stillwater Training Program, an online system for training records and customizable course outlines to fit department needs. Additional training taken: Train Derailment, Mass Casualty, Grain Bin Extrication and Live Burn. Hosted 6 weekend certification training sessions. 18 firefighters participated in the training and 12 challenged the exam. In 2025, 30 firefighters received their Firefighter I and II and Hazmat awareness and operations certification.

Public Education & Community Engagement

Bayfield: Home Show booth with fire extinguisher demos and "Touch the Truck."

Zurich: Classes for St. Boniface School & West Huron Day Care Centre.

Hensall: Visits to Huron Centennial School & Bluewater Elementary School.

Station breakfasts: Approximately 4,400 attendees.

Social media campaigns: "Saved by the Beep."

Operations & Community Services

Burn permits issued (as of Sept 30): 167.

Emergency calls responded to (as of Aug 30): 118.



Fire Department - Operating Budget

The Bluewater Fire Department is comprised of four (4) fire halls located in Bayfield, Brucefield, Hensall and Zurich. The Department has a complement of a Fire Chief and eighty-eight (88) firefighters. The Fire Department provides fire protection services through a range of programs designated to protect the lives and property of the residents from the adverse effects of fires, exposure to dangerous conditions, created by man or nature first to the municipality, second to those municipalities requiring assistance through authorized emergency service plans and agreements and third to those municipalities requiring assistance through authorized Huron County, and Ontario mutual aid plan.

	2022	2023	2024	2024	2025	2025	2026	Budget Change		
	Actual	Actual	Budget	Actual	Actuals - As of Oct. 28/25	Approved Budget	Budget	Dollar	Percent	Notes
Revenues										
Grant Revenue - Provincial	\$ -		\$ -		\$ 33,284	\$ 32,922	\$ -	(32,922)	-	(1)
Other Revenues	19,379	18,672	18,000	13,318	39,941	21,000	37,984	16,984	80.88%	(2)
Donation Revenues	2,265	14,065	-	6,130	2,378	-	-	-	-	
Fire Calles & Operational Revenues	145,794	152,155	148,590	190,666	200,569	153,800	162,600	8,800	5.72%	(3)
Transfer from Reserve	79,369	141,047	10,000	2,539	20,000	45,000	50,000	5,000	0.00%	(4)
Transfer from Vibrancy	-	7,559	39,500	25,311	-	27,500	18,500	(9,000)	-32.73%	(5)
Total Revenues	246,807	333,498	216,090	237,964	296,172	280,222	269,084	(11,138)	-3.97%	
Expenditures										
Salaries & Benefits	320,897	453,383	678,840	584,776	173,911	697,091	576,478	(120,613)	-17.30%	(6)
Materials & Supplies	60,291	62,390	101,900	62,369	53,633	92,897	87,682	(5,215)	-5.61%	
Insurance	31,474	30,012	34,800	34,508	23,124	36,120	36,654	534	1.48%	
Utilities	24,722	26,824	33,303	27,168	23,940	34,618	34,368	(250)	-0.72%	
Training, Development and Conventions	14,333	7,559	39,500	25,832	5,799	33,500	18,500	(15,000)	-44.78%	(7)
Contract Services	184,633	358,153	338,850	263,083	211,075	341,366	289,050	(52,316)	-15.33%	(8)
Intra Municipal Purchases (Recoveries) - Internal	39,914	57,739	27,000	41,716	85,200	51,000	86,628	35,628	0.70	(9)
Transfer to Reserve	172,000	416,065	436,000	467,130	439,766	527,719	629,295	101,576	19.25%	(10)
External Contributions	4,027	3,442	4,000	3,613	-	4,000	4,000	-	-	
Total Expenditures	852,291	1,415,567	1,694,193	1,510,195	1,016,447	1,818,311	1,762,655	(55,656)	-3.06%	
Net Levy Requirements	\$ 605,484	\$ 1,082,069	\$ 1,478,103	\$ 1,272,231	\$ 720,275	\$ 1,538,089	\$ 1,493,571	(44,518)	-2.89%	

Fire Department - Operating Budget

Notes:

- (1) Amounts for 2025 relate to the Fire Protection Grant that Bluewater received. Funding for 2026 unknown.
- (2) Increase for this line relates to the 2023 and 2024 WSIB rebate allocation. This is a one-time revenue source that will not be available in 2027 or future budgets.
- (3) Amounts in this line relate to collectables as defined in the shared fire agreements with Central Huron and Huron East. Review of these agreements was recommended in the Fire Master Plan.
- (4) Unused amounts for Fire Prevention which were budgeted in 2024 and 2025 to be used in full through 2026.
- (5) Amounts are used as funding for training. Amount decreased as Fire Mandatory Certification training completed.
- (6) Budgeted training hours has been decreased as Fire Mandatory Certification training has been completed.
- (7) Training amounts decreased as Fire Mandatory Certification training has been completed.
- (8) \$25,000 was included in this line for 2024 and 2025 for a contract Fire Prevention Officer. Amount has been removed for 2026 budget. 2025 budget included \$14,100 additional for asbestos abatement, this has been completed and therefore removed from the 2026 budget. Included additional expenses funded through the Fire Protection Grant that was received in 2025, removed for 2026 as funding is unknown.
- (9) Increased amount is reflective of increased repair costs for Fire Fleet.
- (10) Increase is respective of the Fire Capital reserve share of the overall Capital Reserve increase strategy.

Fire Department - Capital Budget

Fire 2026 Capital Budget Summary

Project #	Project Name	Description	Justification	Budget
				\$
FD26-01	Pushed from 2025: Bayfield Fire Pumper Tanker Truck	Tender new pumper tanker	Replace 2003 pumper to meet NFPA and Fire underwriters guidelines.	760,000
FD26-02	Bunker Gear	7 sets of gear required	Bunker gear needs to be replaced every 10 years (NFPA Standards 1970 and 1851) to ensure firefighters have adequate working gear to respond to calls. This also includes any new recruits who join and require gear.	24,000
FD26-03	SCBA's	32 sets of SCBA packs, bottles and masks	Replace outdated SCBA's with new packs and 4500 psi bottles to meet updated standards (NFPA Standard 1981 and 1852).	566,900
FD26-04	South Huron Fire Capital - 2026	Bluewater's share of South Huron Fire Capital Replacements	As per Fire Agreement with South Huron (By-law 125-2022).	144,100
Total Budget				1,495,000

Fire Department - Capital Budget

Fire 2026 Capital Budget Summary

Project #	Project Name	Funding Sources				Total Funding	Grant/Other Description
		Grants	Development Charges	Other	Fire Reserve		
		\$	\$	\$	\$	\$	
FD26-01	Pushed from 2025: Bayfield Fire Pumper Tanker Truck				760,000	760,000	
FD26-02	Bunker Gear				24,000	24,000	
FD26-03	SCBA's				566,900	566,900	
FD26-04	South Huron Fire Capital - 2026				144,100	144,100	
Total Budget		-	-	-	1,495,000	1,495,000	

Fire Department - Capital Budget

Fire 2026 Nine Year Capital Forecast

Year	Project Name	Forecast Budget	Funding Sources			Total Funding	Grant/Other Description
			Grants	Other	Fire Reserve		
		\$	\$	\$	\$	\$	
2027	Pushed from 2026: Brucefield Dry Hydrant Upgrade	150,000			150,000	150,000	
	Pushed from 2026: Radio System Upgrade	200,000			200,000	200,000	
	Bunker Gear - 9 sets	31,500			31,500	31,500	
	South Huron Fire Capital - 2027	204,206			204,206	204,206	
	SCBA Air Filling Station Upgrade	100,000			100,000	100,000	
	Deputy Fire Chief Vehicle	70,000			70,000	70,000	
Total		755,706	-	-	755,706	755,706	
2028	Bunker Gear - 9 sets	31,500			31,500	31,500	
	South Huron Fire Capital - 2028	45,900			45,900	45,900	
	Pumper Truck Replacement - Brucefield	850,000			850,000	850,000	
	Brucefield Fire Hall - Exterior Doors	8,500			8,500	8,500	
	Hensall Firehall Upgrade Drawings	50,000	25,000		25,000	50,000	- Skills Development Grant
Total		985,900	25,000	-	960,900	985,900	
2029	South Huron Fire Capital - 2029	69,900			69,900	69,900	
	Hensall Firehall Upgrade	1,500,000			1,500,000	1,500,000	
	9 sets SCBA	31,500			31,500	31,500	
Total		1,601,400	-	-	1,601,400	1,601,400	

Fire Department - Capital Budget

Fire 2026 Nine Year Capital Forecast

			Funding Sources				
Year	Project Name	Forecast Budget	Grants	Other	Fire Reserve	Total Funding	Grant/Other Description
		\$	\$	\$	\$	\$	
2030	South Huron Fire Capital - 2030	5,900			5,900	5,900	
	9 sets bunker gear	31,500			31,500	31,500	
	Brucefield Firehall Upgrade	100,000			100,000	100,000	
Total		137,400	-	-	137,400	137,400	
2031	South Huron Fire Capital - 2031	5,900			5,900	5,900	
	9 set bunker gear	32,000			32,000	32,000	
	Pumper Tanker Replacement - Hensall	1,000,000			1,000,000	1,000,000	
Total		1,037,900	-	-	1,037,900	1,037,900	
2032	South Huron Fire Capital - 2032	6,220			6,220	6,220	
	9 set bunker gear	32,000			32,000	32,000	
Total		38,220	-	-	38,220	38,220	
2033	South Huron Fire Capital - 2033	5,900			5,900	5,900	
	9 set bunker gear	32,000			32,000	32,000	
Total		37,900	-	-	37,900	37,900	
2034	South Huron Fire Capital - 2034	5,900			5,900	5,900	
	9 set bunker gear	32,000			32,000	32,000	
Total		37,900	-	-	37,900	37,900	
2035	South Huron Fire Capital - 2035	5,900			5,900	5,900	
	9 sets bunker gear	32,000			32,000	32,000	
Total		37,900	-	-	37,900	37,900	

Fire Department - Capital Budget

Fire Reserve 2026 Ten Year Reserve Forecast

	2026 \$	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$
Projected Balance - Start of Year	870,745	21,808	(12,483)	(155,938)	(843,317)	(66,696)	(190,575)	685,226	1,578,478	2,526,060
Additions to Reserve										
Contributions from Operating Budget	624,295	720,870	817,446	914,021	914,021	914,021	914,021	914,021	914,021	914,021
Estimated Interest	21,769	545	-	-	-	-	-	17,131	39,462	63,152
Reductions in Reserve										
Estimated Carryforward Projects										
Capital Spending (from 10 Year Forecast)	(1,495,000)	(755,706)	(960,900)	(1,601,400)	(137,400)	(1,037,900)	(38,220)	(37,900)	(5,900)	(37,900)
Projected Balance - End of Year	21,808	(12,483)	(155,938)	(843,317)	(66,696)	(190,575)	685,226	1,578,478	2,526,060	3,465,333
Annual forecast increase in operating reserve transfer %	18%	15%	13%	12%	0%	0%	0%	0%	0%	0%
Annual forecast increase in operating reserve transfer \$ (rounded '000)	96,576	96,576	96,576	96,576	-	-	-	-	-	-



Police Service

MUNICIPALITY OF BLUEWATER
2026 Operating Budget
Police Services

Police Services - Operating Budget

Policing in the Municipality of Bluewater is provided by the Ontario Provincial Police (O.P.P.).

	2022	2023	2024	2024	2025	2025	2026	Budget Change		
	Actual	Actual	Budget	Actual	Actuals - As of Oct. 28/25	Approved Budget	Budget	Dollar	Percent	Notes
Revenues										
Other Revenues	\$ 13,635	\$ 15,429	\$ 10,000	\$ 15,099	\$ 9,361	\$ 8,000	\$ 8,000	\$ -	0.00%	(1)
Transfer from Reserve	-	-	-	-	-	-	167,640	167,640	100%	(2)
Total Revenues	13,635	15,429	10,000	15,099	9,361	8,000	175,640	167,640	2095.50%	
Expenditures										
Contract Services	1,528,332	1,515,696	1,517,544	1,517,544	889,237	1,523,994	1,691,634	\$ 167,640	11.00%	(3)
External Contributions	-	-	-	-	3,257	10,700	10,215	\$ (485)	0.00%	(4)
Transfer to Reserve	-	-	-	-	213,517	256,220	-	\$ (256,220)	0.00%	(5)
Total Expenditures	1,528,332	1,515,696	1,517,544	1,517,544	1,106,011	1,790,914	1,701,849	(89,065)	-4.97%	
Net Levy Requirements	\$ 1,514,697	\$ 1,500,267	\$ 1,507,544	\$ 1,502,445	\$ 1,096,650	\$ 1,782,914	\$ 1,526,209	(256,705)	-14.40%	

Notes:

- (1) Detachment revenues expected in 2026. Notification was received in 2023 from the OPP noting that this revenue will continue to decrease annually, to be phased out by end of 2027.
- (2) Amounts set aside in 2025 to assist in offsetting future OPP contract costs. Amount being used for 2026 is equal to the increase in contract costs for 2026. Estimated that the remainder of the reserve funds will be used in 2027 and no future funds will be placed in this reserve.
- (3) 11% increase cap announced by the Province. Actual increase not known at time of budget creation.
- (4) Bluewater's estimated share of the Police Service Board.
- (5) As per the resolution made at the October 14, 2025 Special Council meeting, no additional funds are to be placed into this reserve.



Conservation

MUNICIPALITY OF BLUEWATER
2026 Operating Budget
Conservation

Conservation - Operating Budget

Conservation regulated enforcement, programs, and assistance to the residents of Bluewater is provided by the Ausable Bayfield Conservation Authority (ABCA). Costs related to the ABCA are shared by twelve lower tier municipalities.

	2022	2023	2024	2024	2025	2025	2026	Budget Change		
	Actual	Actual	Budget	Actual	Actuals - As of Oct. 28/25	Approved Budget	Budget	Dollar	Percent	Notes
Expenditures										
Contract Services	\$ 8,009		\$ 10,000	\$ 11,574	\$ -	\$ 10,000	\$ 10,000	\$ -	0.00%	
External Contributions	302,423	306,968	313,821	313,821	325,213	325,212	336,759	11,547	3.55%	(1)
Total Expenditures	310,432	306,968	323,821	325,395	325,213	335,212	346,759	11,547	3.44%	
								-		
Net Levy Requirements	\$ 310,432	\$ 306,968	\$ 323,821	\$ 325,395	\$ 325,213	\$ 335,212	\$ 346,759	11,547	3.44%	

Notes:

(1) Based on draft budget received from the ABCA October 27, 2025.



MUNICIPALITY OF BLUEWATER
2026 Operating Budget
Building, By-Law & Emergency Measures
Department

Building, By Law & Emergency Measures

Building, By Law & Emergency

Development Services oversees planning, development, building, by-law and protective services within the Municipality. The department is staffed by the Manager of Development Services, administrative assistant, planning coordinator, building inspector and deputy chief building official (vacant). In addition, the department employs a contracted by-law enforcement company to check for by-law compliance throughout the Municipality. The department routinely consults with other departments on projects and assists the public with by-law related inquiries (i.e., dog and noise complaints). The department also liaises with developers. Many of the services provided by the Development Services department are offered on a cost-recovery basis with a fee-per-service collected to recoup some of the costs incurred by the Municipality in providing the service.

Building

In 2025, Development Services issued 176 building, plumbing, and septic permits totaling \$38 million in construction value, completing 1,009 inspections. The department collected \$288,598 in development charges, including \$65,510 (6.85%) through the new online payment service.

By Law

By-law enforcement services provided in 2025 included:

- 149 short-term rental applications received with 3 applications rejected
- 105 short-term rental licences issued
- \$108,750 in revenue generated from short-term licences.
- 395 dog tags issued
- 47 parking tickets issued
- 6 POA Part 1 tickets issued
- 117 by-law enforcement files opened with 51 closed
- \$13,036 in revenue generated through by-law enforcement



Building, By-Law & Emergency - Operating Budget

The Building Inspection division of the Development Services Department is responsible for administering the Ontario Building Code Act, which includes issuing permits within mandated timeframes, performing inspections, and maintaining certification to provincial standards.

The By-Law division is responsible for enforcing municipal by-laws (i.e.. Zoning By-law, Property Standards, Parking, Short-term Rentals, Animal Control, etc.), and includes a contract for support with a third part security provider.

Emergency Measures includes the cost of planning, training, and response to emergency situations.

	2022	2023	2024	2024	2025	2025	2026	Budget Change		
	Actual	Actual	Budget	Actuals	Actuals - As of Oct. 28/25	Approved Budget	Budget	Dollar	Percent	Notes
Revenues										
Grant Revenue - Provincial Fees	\$ 31,991	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%	
Short-term Rental Licensing Fees	-	156,750	160,000	143,325	128,250	160,000	140,000	(20,000)	-12.50%	(1)
Licenses and Permits - Building Department	373,319	294,779	412,000	229,556	358,659	412,000	386,000	(26,000)	-6.31%	(2)
Licenses and Permits - By-Law	14,701	13,194	13,000	13,340	11,635	13,000	11,500	(1,500)	-11.54%	(3)
Other Revenues	1,978	1,318	11,900	16,122	6,221	17,900	31,045	13,145	73.44%	(4)
Investment Income	-	-	4,000	24,879	5,003	10,000	10,000	-	0.00%	
Transfer from Reserve	41,831	146,289	167,228	261,904	-	66,920	90,927	24,007	35.87%	(5)
Transfer from Vibrancy	44	1,227	12,000	2,270	-	8,500	9,000	500	5.88%	
Total Revenues	463,864	613,557	780,428	691,396	509,769	688,320	678,472	(9,848)	-1.43%	
Expenditures										
Salaries & Benefits	337,645	382,346	521,500	439,707	390,630	476,147	474,815	(1,332)	-0.28%	
Materials & Supplies	12,734	26,560	65,836	43,620	29,094	58,050	32,650	(25,400)	-43.76%	(6)
Insurance	-	-	2,919	-	2,830	4,430	4,378	(52)	-1.17%	
Fuel	-	-	5,750	-	1,916	5,750	5,750	-	0.00%	
Utilities	2,680	2,989	3,110	2,860	2,383	3,110	3,510	400	12.86%	
Training, Development and Conventions	4,782	9,703	22,800	9,621	7,200	16,500	14,000	(2,500)	-15.15%	
Contract Services	123,420	93,956	107,950	115,974	56,003	119,000	118,700	(300)	-0.25%	(7)
Audit & Legal	5,514	3,822	5,000	37,035	6,988	10,000	10,000	-	0.00%	
Rents & Financial	-	8,548	12,000	11,565	5,648	6,780	6,962	182	2.68%	
Intra Municipal Purchases (Recoveries) - Internal	18,559	32,587	15,763	32,212	11,539	15,100	15,372	272	1.80%	
Intra Municipal Purchases (Recoveries) - External	-	-	-	-	-	-	-	-	-100.00%	
Transfer to Reserve	-	18,362	-	-	-	-	-	-	-	
Total Expenditures	505,334	578,873	762,628	692,594	514,230	714,867	686,137	(28,730)	-4.02%	
Net Levy Requirements	\$ 41,469	\$ (34,684)	\$ (17,800)	\$ 1,198	\$ 4,461	\$ 26,547	\$ 7,665	(18,882)	-71.13%	

Building, By-Law & Emergency - Operating Budget

Notes:

(1) Reduction of estimated Short-term Rental Licenses based on actuals.

(2) Amounts reduced based on 2025 year-to-date actuals.

(3) Amounts reduced based on actuals. This line primarily relates to the annual dog tag licensing program.

(4) Increase for this line relates to the 2023 and 2024 WSIB rebate allocation. This is a one-time revenue source that will not be available in 2027 or future budgets.

(5) The Building Department is self-funding and any surplus at year-end is transferred to its reserve while any deficit is transferred from its reserve.

(6) Amount for the STR scouring software has been removed for the 2026 budget, this amounts to \$18,000 on the reduction in this line. Further reductions made are as a result of budget refinements.

(7) Amounts in this line include annual Cloudpermit licensing fees (\$29,000), By-Law Enforcement contract costs (\$60,000), Animal Control contract costs (\$20,000).



Roads

MUNICIPALITY OF BLUEWATER
2026 Operating & Capital Budget
Roads Department

Roads & Fleet

The Public Works department provides transportation, environment, water and wastewater services to the people of Bluewater. The department maintains an estimated 680 km of roads. The Public Works team includes: the Manager of Public Works, administrative assistant (shared with Facilities), public works technician, utilities clerk, roads supervisor, roads foreman, 8 equipment operators, landfill attendance and 9 part-time/seasonal staff.

Roads

- Tuyll/Troy Street drain project
- Colina St. Erosion protection project
- Richmond Street N., east of Highway 4 reconstruction (Top coat)
- Resurfaced Airport Line from Mill Road to the Bayfield River bridge
- Blackbush Line culvert installation—Culvert installation completed
- Received approximately 275 road non-utility related work orders (i.e. roads, trees)
- 32 Entrance Permits
- 47 Road Occupancy Permits
- 7 Community Event Road Closures
- 74 trees planted in spring 2025

Fleet

- Purchase of and additional sidewalk plow (new)

Policies

- Temporary Banner Policy—new process to approve banner installation requests on hydro poles/light standards.
- Road Signage Policy—created a process for requests for signage on municipally maintained roads.
- Amended Tree policy to formalize the process for municipal tree removal.



Roads Consolidated - Operating Budget

Roads Department operations include the maintenance and operation of 680 lane km of Municipally owned roads, forty-nine (49) structures/culverts, and nineteen (19) bridges and municipal stormwater systems.

	2022	2023	2024	2024	2025	2025	2026	Budget Change		
	Actual	Actual	Budget	Actual	Actuals - As of Oct. 28/25	Approved Budget	Budget	Dollar	Percent	Notes
Revenues										
Grant Revenue - Federal	\$ -	\$ 47,899	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-100.00%	
Grant Revenue - Provincial	-	27	-	-	-	-	-	-	0.00%	
Fees	5,753	9,758	6,000	8,329	3,241	7,000	7,000	-	0.00%	
Other Revenues	47,714	26,514	19,800	67,636	27,675	19,800	64,028	44,228	223.37%	(1)
Transfer from Reserve	293,770	15,011	-	-	-	28,500	113,781	85,281	-100.00%	(2)
Transfer from Vibrancy	-	15,659	15,650	12,514	-	15,650	17,000	1,350	8.63%	
Total Revenues	347,237	114,868	41,450	88,479	30,915	70,950	201,809	130,859	184.44%	
Expenditures										
Salaries & Benefits	953,049	975,565	1,282,666	1,151,121	1,005,176	1,528,537	1,625,106	96,569	6.32%	(3)
Materials & Supplies	219,021	644,890	593,050	575,452	722,477	675,500	695,590	20,090	2.97%	(4)
Debt Servicing	-	-	-	-	-	-	42,764	42,764	100.00%	(5)
Insurance	20,231	29,130	38,955	30,991	18,938	36,949	37,765	816	2.21%	
Utilities	46,724	37,226	39,975	39,815	36,989	47,475	48,528	1,053	2.22%	
Training, Development and Conventions	14,249	15,659	15,650	12,687	14,657	15,650	17,000	1,350	8.63%	
Contract Services	163,603	660,179	542,400	603,127	643,158	514,550	523,146	8,596	1.67%	
Rents & Financial	-	-	120	-	5	120	100,000	99,880	83233%	(6)
Intra Municipal Purchases (Recoveries) - Internal	797,531	682,740	589,000	860,064	773,266	650,000	650,000	-	0.00%	
Transfer to Reserve	557,820	795,314	245,000	377,500	233,968	280,761	318,416	37,655	13.41%	(7)
External Contributions	126,558	178,804	196,000	172,493	-	199,724	203,718	3,994	2.00%	(8)
Total Expenditures	2,898,786	4,019,507	3,542,816	3,823,250	3,448,633	3,949,266	4,262,033	312,767	7.92%	
Net Levy Requirements	\$ 2,551,549	\$ 3,904,639	\$ 3,501,366	\$ 3,734,771	\$ 3,417,718	\$ 3,878,316	\$ 4,060,224	181,908	4.69%	

Notes:

(1) Increase for this line relates to the 2023 and 2024 WSIB rebate allocation. This is a one-time revenue source that will not be available in 2027 or future budgets.

(2) \$56,580 relates to the remaining amount in the Reserve for Environment Committee transferred into the operating budget as directed at the October 14, 2025 Special Council Meeting. This is a one-time revenue source that will not be available in 2027 or future budgets. \$50,000 is a withdrawal from the Working Funds Reserve to offset the cost of the Stormwater Master plan that was approved at the October 27, 2025 Budget meeting.

(3) Increased cost of benefits and COLA. Also includes additional Seasonal Sidewalk Plow Operator approved through the 2025 budget process.

(4) Primarily relates to expected increase in gravel.

(5) Debt payments expected to begin for the Public Works Shop Expansion in 2026. This amount is reflective of half of the estimated annual debt payment costs. Full debt payment amount to be included in the 2027 budget. Actual debt payment amount will not be known until the project is completed and costs have been finalized.

(6) Equipment rentals were previously being expensed through the Contract Services line. Expenses have been budgeted into their own line in an effort to better capture and project future costs.

(7) Increase is respective of the Roads Capital reserve share of the overall Capital Reserve increase strategy.

(8) CPI increase applied to Lakeshore Road Grants.

Roads Consolidated - Capital Budget

Roads 2026 Capital Budget Summary

Project #	Project Name	Description	Justification	Budget
RD 25-06*	B62 Structure Replacement	Replacement of Bridge Structure B62 Location On Parr Line between Macdonald Road and Rodgerville Road.	Structure is in poor condition and has been identified in the 2023 Bridge Inspection Reports for replacement in 2026. Design Tender Awarded in 2025.	\$ 570,000
RD 25-11**	New Salt Dome	Installation of Salt Dome and the Varna Public Works Complex.	The current salt dome located at the Hay Township Shop on Blind Line is in poor condition and requires replacement. As Public works operations are being centralized to the Varna Public Works Shop location the construction of a new salt dome at this location would align with this methodology.	300,000
RD 26-01	Sidewalk Replacement	Miscellaneous sidewalk replacements.	Sidewalk replacement required from infrastructure replacement and as identified through annual sidewalk inspections.	25,000
RD 26-02	B76 Structure Replacement - Design	Design for replacement of Structure B76 located on Ausable Line approximately 1.4 km north of Huron Dale Road.	Structure is in poor condition and is recommended for replacement in 2026 in the 2023 Bridge Inspection Reports (OSIM).	65,000
RD 26-03	Culvert Replacement	Replacement of minor culverts.	The municipality annually identifies minor culverts that are in poor condition and require replacement.	34,000
RD 26-04	B17 Bridge Repairs	Repairs to Structure B17 Located on Staffa Road approximately .05 km east of Gulley Line.	Structure repair was recommended in 2025 in the 2025 Bridge Inspection reports (OSIM).	35,000
RD 26-05	Westshore Drive Subdivision Road Assumption	Costs relating to work required for assumption to take place.	Council direction to include these costs for consideration as part of the 2026 Capital budget was received at the November 6, 2024 Regular budget meeting.	84,000
RD 26-06	Kippen Road drainage improvements.	Installation of Roadside Drainage on Kippen road from Airport Line to Highway 4.	Drainage improvements are required in advance of resurfacing to ensure the long-term performance of the road; resurfacing would be contemplated as part of future budget cycles.	40,000
Total Budget				1,153,000

Roads Consolidated - Capital Budget

Roads 2026 Capital Budget Summary

Project #	Project Name	Funding Sources				Total Funding	Grant/Other Description
		Grants	Lakeshore Reserve	Bridge Reserve	Roads Paving & Construction Reserve		
		\$	\$	\$	\$		
RD25-06*	B62 Structure Replacement	360,000		210,000	-	570,000	CCBF
RD25-11**	New Salt Dome			124,000	176,000	300,000	
RD26-01	Sidewalk Replacement	12,500			12,500	25,000	Active Transportation
RD26-02	B76 Structure Replacement - Design			65,000	-	65,000	
RD26-03	Culvert Replacement			34,000	-	34,000	
RD26-04	B17 Bridge Repairs			35,000	-	35,000	
RD26-05	Westshore Drive Subdivision Road Assumption		84,000		-	84,000	
RD26-06	Kippen Road drainage improvements.			40,000	-	40,000	
Total Budget		372,500	84,000	508,000	188,500	1,153,000	

*RD25-06 - \$65,000 was included in in the 2025 budget for design work.

**RD25-11 - \$100,000 was included in the 2025 budget for preliminary design and site work. New additional amount is for the construct

Roads Consolidated - Capital Budget

Roads 2026 Nine Year Capital Forecast

Year	Project Name	Forecast Budget	Funding Sources				Total Funding	Grant Desc.
			Grants	Lakeshore Reserve	Bridges Reserve	Roads Paving & Construction Reserve		
		\$	\$	\$	\$	\$	\$	
2027	Road Paving (1.5 km) - Crystal Springs Road	225,000	225,000			-	225,000	OCIF
	Road Resurfacing - Semi Urban (Archambault St., Bissonette Ave, Brisson Blvd., Cambell ave., Demers Street, Ducharme Court)	350,000	350,000			-	350,000	OCIF
	Rural Paving - Blind line	115,000	115,000			-	115,000	OCIF
	Sidewalk Replacement	33,000	16,500			16,500	33,000	Active Transportation
	B76 Structure Replacement	570,000	265,000		305,000	-	570,000	CCBF
	King Street, Hensall Reconstruction	480,000	480,000			-	480,000	OCIF
	Wellington Street, Hensall Reconstruction	1,137,500	1,137,500			-	1,137,500	OCIF
	Road Reconstruction Design	47,000				47,000	47,000	
Total		2,957,500	2,589,000	-	305,000	63,500	2,957,500	
2028	Bridge Replacement	650,000	255,000			395,000	650,000	CCBF
	Culvert Replacement	37,000			37,000	-	37,000	
	Road Reconstruction Design	53,000				53,000	53,000	
	Sidewalk Replacement	34,000	17,000			17,000	34,000	Active Transportation
	B11 Bridge Repairs	240,000			240,000	-	240,000	
	Bridge Replacement - Design	77,000				77,000	77,000	
	Pushed from 2026: Road Reconstruction - Goshen St. N	1,362,000	1,000,000			362,000	1,362,000	OCIF
Total		2,453,000	1,272,000	-	277,000	904,000	2,453,000	

Roads Consolidated - Capital Budget

Roads 2026 Nine Year Capital Forecast

Year	Project Name	Forecast Budget	Funding Sources				Total Funding	Grant Desc.
			Grants	Lakeshore Reserve	Bridges Reserve	Roads Paving & Construction Reserve		
		\$	\$	\$	\$	\$	\$	
2029	Road Reconstruction - Urban	600,000				600,000	600,000	
	Road Reconstruction - Design	55,000				55,000	55,000	
	Bridge Replacement	550,000	250,000			300,000	550,000	CCBF
	Bridge replacement - Design	79,000				79,000	79,000	
	Road Paving -Rural	350,000	350,000			-	350,000	OCIF
	Road Paving - Semi-Urban	1,350,000				1,350,000	1,350,000	
	Bridge Repairs	245,000				245,000	245,000	
	Culvert Replacement	79,000				79,000	79,000	
	Sidewalk Replacement	35,000				35,000	35,000	
	Pushed from 2026: Varna Shop Mezzanine	90,000				90,000	90,000	
	Push from 2026: Varna Shop front Fencing and Entry Gate	45,000				45,000	45,000	
	Pushed from 2028: Road Reconstruction - Urban	1,000,000				1,000,000	1,000,000	
	Pushed from 2026:Black Bush Line Paving	1,200,000				1,200,000	1,200,000	
	Pushed from 2027: Rural Paving - Kippen Road (East)	390,000				390,000	390,000	
	Pushed from 2028: Road Paving - Semi-urban	1,100,000				1,100,000	1,100,000	
	Pushed from 2027: B40 Bridge Repairs	330,000			330,000	-	330,000	
	Pushed from 2027: Bridge Replacement - Design	51,000			51,000	-	51,000	
	Pushed from 2027: Culvert Replacement	36,000			36,000	-	36,000	
Total		7,585,000	600,000	-	417,000	6,568,000	7,585,000	

Roads Consolidated - Capital Budget

Roads 2026 Nine Year Capital Forecast

Year	Project Name	Forecast Budget	Funding Sources				Total Funding	Grant Desc.
			Grants	Lakeshore Reserve	Bridges Reserve	Roads Paving & Construction Reserve		
		\$	\$	\$	\$	\$	\$	
2030	Road Reconstruction - Design	51,000				51,000	51,000	
	Bridge Replacement	800,000	250,000			550,000	800,000	CCBF
	Bridge replacement - Design	79,000				79,000	79,000	
	Road Paving-Rural	250,000	250,000			-	250,000	OCIF
	Road Reconstruction - Semi-urban	2,000,000				2,000,000	2,000,000	
	Bridge Repairs	250,000				250,000	250,000	
	Culvert Replacement	81,000				81,000	81,000	
	Sidewalk Replacement	36,000				36,000	36,000	
Total		3,547,000	500,000	-	-	3,047,000	3,547,000	
2031	Road Reconstruction -Urban	2,300,000				2,300,000	2,300,000	
	Road Reconstruction - Design	51,000				51,000	51,000	
	Bridge Replacement	850,000	250,000			600,000	850,000	CCBF
	Bridge replacement - Design	79,000				79,000	79,000	
	Bridge Repairs	255,000				255,000	255,000	
	Culvert Replacement	83,000				83,000	83,000	
	Sidewalk Replacement	37,000				37,000	37,000	
Total		3,655,000	250,000	-	-	3,405,000	3,655,000	
2032	Urban Paving	50,000				50,000	50,000	
	Road Reconstruction - Design	51,000				51,000	51,000	
	Bridge Replacement	650,000	250,000			400,000	650,000	CCBF
	Bridge replacement - Design	79,000				79,000	79,000	
	Road Paving -Rural	1,200,000	1,200,000			-	1,200,000	OCIF
	Bridge Repairs	261,000				261,000	261,000	
	Culvert Replacement	85,000				85,000	85,000	
	Sidewalk Replacement	38,000				38,000	38,000	
	Semi-Urban Reconstruction	900,000				900,000	900,000	
Total		3,314,000	1,450,000	-	-	1,864,000	3,314,000	

Roads Consolidated - Capital Budget

Roads 2026 Nine Year Capital Forecast

Year	Project Name	Forecast Budget	Funding Sources				Total Funding	Grant Desc.
			Grants	Lakeshore Reserve	Bridges Reserve	Roads Paving & Construction Reserve		
		\$	\$	\$	\$	\$	\$	
2033	Road Reconstruction	1,200,000				1,200,000	1,200,000	
	Road Reconstruction - Design	51,000				51,000	51,000	
	Bridge Replacement	600,000	250,000			350,000	600,000	CCBF
	Bridge replacement - Design	79,000				79,000	79,000	
	Road Pavin - Rural	950,000	950,000			-	950,000	OCIF
	Bridge Repairs	267,000				267,000	267,000	
	Culvert Replacement	87,000				87,000	87,000	
	Sidewalk Replacement	39,000				39,000	39,000	
Total		3,273,000	1,200,000	-	-	2,073,000	3,273,000	
2034	Road Reconstruction - Semi-Urban	1,000,000				1,000,000	1,000,000	
	Road Reconstruction - Design	51,000				51,000	51,000	
	Bridge Replacement	650,000	250,000			400,000	650,000	CCBF
	Bridge replacement - Design	79,000				79,000	79,000	
	Road Paving - Rural	1,100,000	1,100,000			-	1,100,000	OCIF
	Bridge Repairs	273,000				273,000	273,000	
	Culvert Replacement	89,000				89,000	89,000	
	Sidewalk Replacement	40,000				40,000	40,000	
Total		3,282,000	1,350,000	-	-	1,932,000	3,282,000	
2035	Road Reconstruction - Urban	900,000				900,000	900,000	
	Road Reconstruction - Design	51,000				51,000	51,000	
	Bridge Replacement	750,000	250,000			500,000	750,000	CCBF
	Bridge replacement - Design	79,000				79,000	79,000	
	Road Paving and Reconstruction - Semi Urban	750,000	750,000			-	750,000	OCIF
	Bridge Repairs	279,000				279,000	279,000	
	Culvert Replacement	91,000				91,000	91,000	
	Sidewalk Replacement	41,000				41,000	41,000	
Total		2,941,000	1,000,000	-	-	1,941,000	2,941,000	

Roads Consolidated - Capital Budget

Roads Roads Paving & Construction Reserve 2026 Ten Year Reserve Forecast

	2026 \$	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$
Projected Balance - Start of Year	(240,653)	1,077	53,340	67,621	(5,473,409)	(7,495,130)	(9,874,850)	(10,713,571)	(11,761,292)	(12,668,012)
Additions to Reserve										
Contributions from Operating Budget	100,230	115,735	916,948	1,025,279	1,025,279	1,025,279	1,025,279	1,025,279	1,025,279	1,025,279
Transfer from Waste Disposal Reserve	330,000									
Estimated Interest	-	27	1,333	1,691	-	-	-	-	-	-
Reductions in Reserve										
Estimated Carryforward Projects										
Capital Spending (from 5 Year Forecast)	(188,500)	(63,500)	(904,000)	(6,568,000)	(3,047,000)	(3,405,000)	(1,864,000)	(2,073,000)	(1,932,000)	(1,941,000)
Projected Balance - End of Year	1,077	53,340	67,621	(5,473,409)	(7,495,130)	(9,874,850)	(10,713,571)	(11,761,292)	(12,668,012)	(13,583,733)
Target Balance per Policy										
Annual forecast increase in operating reserve transfer %	18%	15%	692%	12%	0%	0%	0%	0%	0%	0%
Annual forecast increase in operating reserve transfer \$ (rounded '000)	15,505	15,505	801,213	108,331	-	-	-	-	-	-

Roads Bridges/Roads Reserve 2026 Ten Year Reserve Forecast

	2026 \$	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$
Projected Balance - Start of Year	358,058	2,195	(137,413)	(226,927)	(434,289)	(224,652)	(15,015)	194,622	409,124	628,989
Additions to Reserve										
Contributions from Operating Budget	143,186	165,337	187,487	209,637	209,637	209,637	209,637	209,637	209,637	209,637
Estimated Interest	8,951	55	-	-	-	-	-	4,866	10,228	15,725
Reductions in Reserve										
Estimated Carryforward Projects										
Capital Spending (from 10 Year Forecast)	(508,000)	(305,000)	(277,000)	(417,000)	-	-	-	-	-	-
Projected Balance - End of Year	2,195	(137,413)	(226,927)	(434,289)	(224,652)	(15,015)	194,622	409,124	628,989	854,351
Target Balance per Policy										
Annual forecast increase in operating reserve transfer %	18%	15%	13%	12%	0%	0%	0%	0%	0%	0%
Annual forecast increase in operating reserve transfer \$ (rounded '000)	22,150	22,150	22,150	22,150	-	-	-	-	-	-

Roads Consolidated - Capital Budget

Roads Lakeshore Reserve 2026 Ten Year Reserve Forecast

	2026 \$	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$
Projected Balance - Start of Year	346,670	337,670	412,670	487,670	346,671	421,671	496,671	571,671	346,672	421,672
Additions to Reserve										
Contributions from Operating Budget	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Reductions in Reserve										
Estimated Carryforward Projects										
Capital Spending (from 5 Year Forecast)	(84,000)	-	-	-	-	-	-	-	-	-
Projected Balance - End of Year	337,670	412,670	487,670	562,670	421,671	496,671	571,671	646,671	421,672	496,672
Target Balance per Policy										
Annual forecast increase in operating reserve transfer %	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Annual forecast increase in operating reserve transfer \$ (rounded '000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



MUNICIPALITY OF BLUEWATER
2026 Operating & Capital Budget
Fleet Department

Fleet

Fleet Operations - Operating Budget

The Fleet Department operations include the repair and maintenance of the municipal fleet as utilized by the Facilities, Fire and Public Works departments.

	2022	2023	2024	2024	2025	2025	2026	Budget Change		
	Actual	Actual	Budget	Actual	Actuals - As of Oct. 28/25	Approved Budget	Budget	Dollar	Percent	Notes
Revenues										
Other Revenues	\$ 1,700	\$ 20,732	\$ 37,000	\$ 20,568	\$ 9,041	\$ 26,000	\$ 15,113	\$ (10,887)	-41.87%	(1)
Transfer from Reserve	-	-	-	-	-	-	-	-	-	-
Total Revenues	1,700	20,732	37,000	20,568	9,041	26,000	15,113	(10,887)	-41.87%	
Expenditures										
Salaries & Benefits	91,691	85,243	132,700	94,454	82,522	-	-	-	0.00%	(2)
Materials & Supplies	167,266	198,902	167,430	199,377	134,723	185,930	235,764	49,834	26.80%	(3)
Insurance	28,928	32,159	39,335	47,553	31,912	49,850	49,257	(593)	-1.19%	
Fuel	393,964	300,078	316,250	351,372	287,240	316,250	346,550	30,300	9.58%	
Contract Services	331,807	289,243	351,550	396,395	469,651	343,250	555,920	212,670	61.96%	(4)
Intra Municipal Purchases (Recoveries) - Internal	(670,129)	(799,113)	(696,000)	(993,892)	(914,655)	(770,000)	(805,628)	(35,628)	4.63%	(5)
Transfer to Reserve	137,684	46,500	122,500	122,500	131,892	158,270	175,404	17,134	10.83%	(6)
Total Expenditures	481,211	153,012	433,765	217,759	223,285	283,550	557,267	273,717	96.53%	
Net Levy Requirements	\$ 479,511	\$ 132,280	\$ 396,765	\$ 197,191	\$ 214,243	\$ 257,550	\$ 542,154	284,604	110.50%	

Notes:

(1) Anticipated proceeds on disposal of vehicles after they have been replaced.

(2) Salaries & Benefits budgeted under Roads. Actuals are reflective of time spent by Roads staff.

(3) Includes an additional \$24,000 for Fire Truck tire replacements expected in 2026. Remainder of increase reflective of 2025 expected actuals.

(4) Bluewater has seen a significant increase to the repair costs for Fleet. Factors include the growing age of fleet, post-pandemic industry conditions and ongoing tariff uncertainties.

(5) Increased amount is reflective of increased repair costs for Fire Fleet.

(6) Increase is respective of the Fleet Capital reserve share of the overall Capital Reserve increase strategy.

Fleet Operations - Capital Budget

Fleet 2026 Capital Budget Summary

Project #	Project Name	Description	Justification	Budget
				\$
FL26-01	Pushed from 2025: Pickup Truck	Replacement of Vehicle 7079 being a 2014 RAM 1500	Vehicle has exceeded its useful life and has been scheduled for replacement in 2024.	65,000
FL26-02	Plow Truck	Replacement of Vehicle 7061 Being a 2009 International Plow Truck. Budget amount is for half the project, with remaining half to be funded in 2027.	Vehicle has exceeded its useful life and has been scheduled for replacement in 2023.	217,500
FL26-03	Single Axle Cab and Chassis with Dump-body. (Sidewalk Plow)	Replacement of Vehicle 7074 being a 2012 Dodge 4500	Vehicle has exceeded its useful life and has been scheduled for replacement in 2022. Council has provided direction to include costs for an alternative vehicle for towing the sidewalk plow.	200,000
FL26-04	Motor Grader Replacement	Replacement of Equipment 7075 being a 2012 John Deere Grader	Vehicle has met it's useful life and has been scheduled for replacement in 2026.	660,000
FL26-05	Blower for Utility Tractor	New replacement blower for equipment 7100 being a 200 Massey AG Tractor	Current Blower has exceeded its useful life and requires replacement.	50,000
FL26-06	Disc Mower for Utility Tractor	New replacement side mount dis mower for equipment 7100 being a 200 Massey AG Tractor	Current side mount mower has exceeded its useful life and requires replacement.	20,000
FL26-07	Float Trailer for Excavator	Float Trailer for leased Excavator	Excavator lease has been included in the fleet operating budget, The purchase of a float trailer would reduce rental costs to transport the excavator to job sites.	50,000
Total Budget				1,262,500

Fleet Operations - Capital Budget

Fleet 2026 Capital Budget Summary

		Funding Sources					
Project #	Project Name	Grants	Other	Vibrancy	Fleet - Equipment Reserve	Total Funding	Grant/Other Description
		\$	\$	\$	\$	\$	
FL26-01	Pushed from 2025: Pickup Truck				65,000	65,000	
FL26-02	Plow Truck				217,500	217,500	
FL26-03	Single Axle Cab and Chassis with Dump-body. (Sidewalk Plow)				200,000	200,000	
FL26-04	Motor Grader Replacement		25,000	635,000	-	660,000	- Trade in of old grader
FL26-05	Blower for Utility Tractor				50,000	50,000	
FL26-06	Disc Mower for Utility Tractor				20,000	20,000	
FL26-07	Float Trailer for Excavator				50,000	50,000	
Total Budget		-	25,000	635,000	602,500	1,262,500	

Fleet Operations - Capital Budget

Fleet 2026 Nine Year Capital Forecast

Year	Project Name	Forecast Budget	Funding Sources				Total Funding
			Grants	Vibrancy	Building Reserve	Fleet - Equipment Reserve	
		\$	\$	\$	\$	\$	\$
2027	Pickup Truck - 9002 Replacement	67,000				67,000	67,000
	Sidewalk Plow - 7085 Replacement	210,000		210,000		-	210,000
	Plow Truck - 7060 Replacement	440,000				440,000	440,000
	1 Tonne Pickup with Dump Body - 7078 Replacement	115,000				115,000	115,000
	Zero-Turn Mower - Replacement of 7067	26,000				26,000	26,000
	Pushed from 2026: Pickup Truck - Replacement 7083	65,000				65,000	65,000
	Pushed from 2026: Jeep - Replacement 9001	40,000				40,000	40,000
	Pushed from 2026: Remaining Funding for Plow Truck 7061	217,500				217,500	217,500
Total		1,180,500	-	210,000		970,500	1,180,500
2028	Pickup Truck - 7088 Replacement	69,000				69,000	69,000
	Plow Truck - 7071 Replacement	449,000				449,000	449,000
	1 Tonne Pickup Truck with dump body - 7086 Replacement	118,000				118,000	118,000
	Zero Turn Mower Replacement - 7090	27,000				27,000	27,000
	Trailer Replacement	15,000				15,000	15,000
Total		678,000	-	-	-	678,000	678,000
2029	Pickup Truck - 9003 Replacement	71,000				71,000	71,000
	1 Tonne Pickup Truck with dump body - 7087 Replacement	121,000				121,000	121,000
	Brush Chipper Replacement	82,000				82,000	82,000
	Trailer Replacement	16,000				16,000	16,000
Total		290,000	-	-	-	290,000	290,000
2030	Pickup Truck - 9004 Replacement	73,000				73,000	73,000
	Plow Truck - 7082 Replacement	468,000				468,000	468,000
Total		541,000	-	-	-	541,000	541,000

Fleet Operations - Capital Budget

Fleet 2026 Nine Year Capital Forecast

Year	Project Name	Forecast Budget	Funding Sources				Total Funding
			Grants	Vibrancy	Building Reserve	Fleet - Equipment Reserve	
		\$	\$	\$	\$	\$	\$
2031	Pickup Truck	75,000				75,000	75,000
	Ice Resurfacer Replacement	130,000				130,000	130,000
	Trailer Replacement	18,000				130,000	130,000
Total		223,000	-	-	-	335,000	335,000
2032	Pickup Truck	77,000				77,000	77,000
	Zero-Turn Mower Replacement	29,000				29,000	29,000
	Ice Resurfacer Replacement	133,000				133,000	133,000
Total		239,000	-	-	-	239,000	239,000
2033	Pickup Truck	79,000				79,000	79,000
	Zero-Turn Mower Replacement	30,000				30,000	30,000
	Trailer Replacement	20,000				20,000	20,000
Total		129,000	-	-	-	129,000	129,000
2034	Pickup Truck	81,000				81,000	81,000
	Wheel Loader Replacement	330,000				330,000	330,000
Total		411,000	-	-	-	411,000	411,000
2035	Pickup Truck	83,000				83,000	83,000
	AG Tractor Replacement	200,000				200,000	200,000
	Backhoe Loader	254,000				254,000	254,000
Total		537,000	-	-	-	537,000	537,000

Fleet Operations - Capital Budget

Reserve for Fleet - Equipment 2026 Ten Year Reserve Forecast

	2026 \$	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$
Projected Balance - Start of Year	(19,943)	2,962	(764,926)	(1,213,253)	(1,246,446)	(1,530,639)	(1,608,832)	(1,591,025)	(1,463,218)	(1,617,411)
Additions to Reserve										
Contributions from Operating Budget	175,404	202,538	229,673	256,807	256,807	256,807	256,807	256,807	256,807	256,807
Contributions from Reserve for Working Funds	450,000									
Estimated Interest		74								
Reductions in Reserve										
Estimated 2022 Capital Projects										
Transfer to Fire Reserve for Fleet - Note 1										
Transfer to Roads Reserve - Note 2										
Estimated Carryforward Projects										
Capital Spending (from 5 Year Forecast)	(602,500)	(970,500)	(678,000)	(290,000)	(541,000)	(335,000)	(239,000)	(129,000)	(411,000)	(537,000)
Projected Balance - End of Year	2,962	(764,926)	(1,213,253)	(1,246,446)	(1,530,639)	(1,608,832)	(1,591,025)	(1,463,218)	(1,617,411)	(1,897,604)
Target Balance per Policy										
Annual forecast increase in operating reserve transfer %	18%	15%	13%	12%	0%	0%	0%	0%	0%	0%
Annual forecast increase in operating reserve transfer \$ (rounded '000)	27,134	27,134	27,134	27,134	-	-	-	-	-	-



Streetlights

MUNICIPALITY OF BLUEWATER
2026 Operating Budget
Streetlights Department

Streetlights - Operating Budget

Streetlight operations include the maintenance and operation of twelve (12) streetlight systems. The systems are a user pay system in which revenue received from benefiting ratepayers offsets operational expenses.

	2022	2023	2024	2024	2025	2025	2026	Budget Change		
	Actual	Actual	Budget	Actual	Actuals - As of Oct. 28/25	Approved Budget	Budget	Dollar	Percent	Notes
Revenues										
Other Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90	90	0.00%	(1)
Transfer from Reserve	-	-	3,500	-	-	-	-	-	0.00%	
Taxation Revenue - Streetlights	168,321	169,404	166,853	167,904	168,275	166,853	125,332	(41,521)	-24.88%	(2)
Total Revenues	168,321	169,404	170,353	167,904	168,275	166,853	125,422	(41,431)	-24.83%	
Expenditures										
Salaries & Benefits	75	1,685	1,400	2,350	1,959	1,400	2,000	600	42.86%	
Materials & Supplies	11,513	6,265	11,500	1,098	294	8,000	8,000	-	0.00%	
Intra Municipal Purchases (Recoveries) - Internal	1,581	2,186	-	-	-	-	-	-	-	
Utilities	36,389	38,362	39,000	38,532	30,318	39,000	39,000	-	0.00%	
Contract Services	10,400	7,661	10,500	27,553	15,311	22,500	22,500	-	0.00%	
Rents & Financial	-	-	1,500	-	-	1,500	1,500	-	0.00%	
Transfer to Reserve	108,364	113,245	106,453	98,371	-	94,453	52,422	(42,031)	-44.50%	(3)
Total Expenditures	168,321	169,404	170,353	167,904	47,883	166,853	125,422	(41,431)	-24.83%	
Net Levy Requirements	\$ -	\$ -	\$ -	\$ -	\$ (120,393)	\$ -	\$ -	-	-	

Notes:

(1) Increase for this line relates to the 2023 and 2024 WSIB rebate allocation. This is a one-time revenue source that will not be available in 2027 or future budgets.

(2) Amounts to be collected from Streetlight Special Area Rate decreased as decided at the October 14, 2025 Special Council Meeting. Amount is sufficient for capital funding requirement and operating funding requirements.

(3) Amounts transferred to reserve at year-end is reflective of capital funding contribution required for the system.



Sanitary Sewer

MUNICIPALITY OF BLUEWATER
2026 Operating & Capital Budget
Sanitary Sewer Department

Utilities - Sewer & Water

The Public Works department provides transportation, environment, water and wastewater services to the people of Bluewater. The department maintains an estimated 680 km of roads. The Public Works team includes: the Manager of Public Works, administrative assistant (shared with Facilities), public works technician, utilities clerk, roads supervisor, roads foreman, 8 equipment operators, landfill attendance and 9 part-time/seasonal staff.

Sanitary Sewer

- Bayfield WWTF Expansion, tender awarded, project underway.
- Completed replacement of the Bayfield Lagoon sand filter east side, flushing of the sanitary system in Hensall, installing sanitary main lining for John Street N. in Zurich

Utilities

- Approximately 15,000 quarterly and monthly utility bills issued.
- 17 new utility accounts created (to date)
- 15 water service inspections completed (to date)
- 478 (approximately) locate ticket notifications received/processed from Ontario One Call (to date)
- 70 (approximately) seasonal water turn ons completed.
- 338 water/sewer work orders issued for items such as: meter reads and activations, water shut offs/turn ons, water service inspections, investigating and repairing leaks



Sanitary Sewer - Operating Budget

Sanitary sewer operations include the operation and maintenance of over thirty-five (35) km of sanitary sewer mains, three (3) waste water treatment plants (Bayfield, Hensall & Zurich) and associated facilities and pumpstations. The operation of the Municipality's sanitary sewer system is through contract with the Ontario Clean Water Agency (OCWA).

	2022	2023	2024	2024	2025	2025	2026	Budget Change		
	Actual	Actual	Budget	Actual	Actuals - As of Oct. 28/25	Approved Budget	Budget	Dollar	Percent	Notes
Revenues										
Debt Added to Taxation	\$ 219,291	\$ 219,681	\$ 219,292	\$ 219,291	\$ 219,291	\$ 219,292	\$ 219,292	\$ -	-	
Fees	909,548	1,511,550	1,489,300	1,597,280	1,270,172	1,517,000	1,568,461	51,461	3.39%	(1)
Rentals	2,240	2,240	2,240	2,240	2,240	2,240	2,240	-	0.00%	
Other Revenues	71,740	64,169	57,500	2,259	730	34,500	40,124	5,624	16.30%	(2)
Transfer from Reserve	219,687	-	-	-	-	-	-	-	-100.00%	
Total Revenues	1,422,506	1,797,640	1,768,332	1,821,070	1,492,434	1,773,032	1,830,117	57,085	3.22%	
Expenditures										
Salaries & Benefits	132,461	145,270	140,700	156,870	114,689	124,746	128,282	3,536	2.83%	
Audit & Legal	-	-	-	-	-	-	3,000	3,000	100.00%	
Materials & Supplies	95,094	75,711	63,006	41,833	84,778	66,131	65,231	(900)	-1.36%	
Insurance	15,902	17,217	20,780	20,480	14,223	22,100	22,382	282	1.28%	
Utilities	110,627	106,682	116,043	125,529	82,206	124,543	124,723	180	0.14%	
Training, Development and Conventions	-	-	400	-	-	400	400	-	-	
Contract Services - Ontario Clean Water Agency (OCWA)	244,198	359,677	302,000	352,944	227,045	306,000	365,000	59,000	19.28%	
Contract Services Other	26,306	53,876	33,000	169,382	212,420	93,563	214,000	120,437	128.72%	(3)
Rents & Financial	1,145	-	1,500	2,302	-	1,500	5,000	3,500	2.33	
Intra Municipal Purchases (Recoveries) - Internal	17,863	33,753	23,100	23,100	13,445	16,134	16,134	-	-	
Transfer to Reserve	600,036	894,893	954,295	708,945	372,612	901,406	772,458	(128,948)	-14.31%	
Debt Servicing	113,507	113,507	113,508	113,507	113,507	113,508	113,507	(1)	(0.00)	
Capital Expenditures	-	-	-	-	-	-	-	-	-	
Total Expenditures	1,357,139	1,800,586	1,768,332	1,714,892	1,234,925	1,770,031	1,830,117	60,086	3.39%	
Net Levy Requirements	\$ (65,367)	\$ 2,946	\$ -	\$ (106,178)	\$ (257,509)	\$ (3,001)	\$ -	3,001	-	(4)

Notes:

(1) Increase in rates as outlined in the 2021-2027 Water/Sewer Financial Plans.

(2) Increase for this line relates to the 2023 and 2024 WSIB rebate allocation. This is a one-time revenue source that will not be available in 2027 or future budgets.

(3) An increase of emergency repairs is being seen in the Sewer Department.

(4) The Sanitary Sewer Department is rate supported (not funded by the tax levy) and any surplus or deficit must be transferred to/from its reserve. In addition, transfers to reserve from billings are budgeted based on the Water/Sewer Financial Plans.

Sanitary Sewer - Capital Budget

Sanitary Sewer 2026 Capital Budget Summary

Project #	Project Name	Description	Justification	Budget
				\$
SS26-01	Door Replacement at Lagoon House and Wet Well Facilities (Multiple)	Door replacement at the sanitary facilities.	As recommended in the Building Condition Assessment reports.	15,000
SS26-02	OCWA Capital	OCWA recommended Capital Items.	Capital Items required for replacement.	75,000
SS26-03	Road reconstruction - Design: Goshen Street North, Zurich	Design for Sanitary Reconstruction of Goshen Street North, Zurich.	Existing water infrastructure is in very poor condition and requires replacement. For a cost effective approach a full reconstruction including sanitary sewer replacement is recommended.	42,000
SS26-04*	Sanitary Main Lining - Zurich Main Street from Walnut Street to Goshen Street North	Lining of Zurich Sanitary Main from Walnut Street to Goshen Street.	Asset improvement to existing Sanitary Main.	160,000
Total Budget				292,000

Sanitary Sewer - Capital Budget

Sanitary Sewer 2026 Capital Budget Summary

Project #	Project Name	Funding Sources				Total Funding	Grant/Other Description
		Grants	Development Charge Debenture	Other	Sewer Reserve Fund		
		\$	\$	\$	\$		
SS26-01	Door Replacement at Lagoon House and Wet Well Facilities (Multiple)				15,000	15,000	
SS26-02	OCWA Capital				75,000	75,000	
SS26-03	Road reconstruction - Design: Goshen Street North, Zurich				42,000	42,000	
SS26-04*	Sanitary Main Lining - Zurich Main Street from Walnut Street to Goshen Street North				160,000	160,000	
Total Budget		-	-	-	292,000	292,000	

Sanitary Sewer - Capital Budget

Sanitary Sewer 2026 Nine Year Capital Forecast

Year	Project Name	Forecast Budget	Funding Sources			Total Funding	Grant/Other Description
			Development Charge Debenture	Sewer Reserve	Sewer Reserve Fund		
		\$	\$	\$	\$	\$	
2027	OCWA Capital	75,000			75,000	75,000	
	Sanitary Facilities Repairs/Upgrades	20,000			20,000	20,000	
	Road Reconstruction (Sanitary) - Design	17,000			17,000	17,000	
	Wellington Street Reconstruction (sanitary)	568,750			568,750	568,750	
	King Street Reconstruction (Sanitary)	420,000			420,000	420,000	
	Sanitary Main lining	150,000			150,000	150,000	
Total		1,250,750	-	-	1,250,750	1,250,750	
2028	OCWA Capital	76,000			76,000	76,000	
	Road Reconstruction (Sanitary)	230,000			230,000	230,000	
	Goshen Street N Reconstruction (Sanitary)	681,000			681,000	681,000	
	Road Reconstruction (Sanitary) - Design	19,000			19,000	19,000	
	Sanitary Facilities Repairs/Upgrades	22,000			22,000	22,000	
	Sanitary Main lining	150,000			150,000	150,000	
Total		1,178,000	-	-	1,178,000	1,178,000	
2029	OCWA Capital	78,000			78,000	78,000	
	Road Reconstruction (Sanitary)	52,000			52,000	52,000	
	Road Reconstruction (Sanitary) - Design	21,000			21,000	21,000	
	Sanitary Facilities Repairs/Upgrades	24,000			24,000	24,000	
	Sanitary Main lining	150,000			150,000	150,000	
Total		325,000	-	-	325,000	325,000	

Sanitary Sewer - Capital Budget

Sanitary Sewer 2026 Nine Year Capital Forecast

Year	Project Name	Forecast Budget	Funding Sources			Total Funding	Grant/Other Description
			Development Charge Debenture	Sewer Reserve	Sewer Reserve Fund		
		\$	\$	\$	\$	\$	
2030	OCWA Capital	80,000			80,000	80,000	
	Road Reconstruction (Sanitary)	52,000			52,000	52,000	
	Road Reconstruction (Sanitary) - Design	23,000			23,000	23,000	
	Sanitary Facilities Repairs/Upgrades	24,000			24,000	24,000	
	Sanitary Main lining	150,000			150,000	150,000	
Total		329,000	-	-	329,000	329,000	
2031	OCWA Capital	82,000			82,000	82,000	
	Road Reconstruction (Sanitary)	52,000			52,000	52,000	
	Road Reconstruction (Sanitary) - Design	25,000			25,000	25,000	
	Sanitary Facilities Repairs/Upgrades	24,000			24,000	24,000	
	Sanitary Main lining	150,000			150,000	150,000	
Total		333,000	-	-	333,000	333,000	
2032	OCWA Capital	84,000			84,000	84,000	
	Road Reconstruction (Sanitary)	52,000			52,000	52,000	
	Road Reconstruction (Sanitary) - Design	27,000			27,000	27,000	
	Sanitary Facilities Repairs/Upgrades	24,000			24,000	24,000	
	Sanitary Main lining	150,000			150,000	150,000	
Total		337,000	-	-	337,000	337,000	
2033	OCWA Capital	86,000			86,000	86,000	
	Road Reconstruction (Sanitary)	52,000			52,000	52,000	
	Road Reconstruction (Sanitary) - Design	29,000			29,000	29,000	
	Sanitary Facilities Repairs/Upgrades	24,000			24,000	24,000	
	Sanitary Main lining	150,000			150,000	150,000	
Total		341,000	-	-	341,000	341,000	

Sanitary Sewer - Capital Budget

Sanitary Sewer 2026 Nine Year Capital Forecast

Year	Project Name	Forecast Budget	Funding Sources			Total Funding	Grant/Other Description
			Development Charge Debenture	Sewer Reserve	Sewer Reserve Fund		
		\$	\$	\$	\$	\$	
2034	OCWA Capital	88,000			88,000	88,000	
	Road Reconstruction (Sanitary)	52,000			52,000	52,000	
	Road Reconstruction (Sanitary) - Design	31,000			31,000	31,000	
	Sanitary Facilities Repairs/Upgrades	24,000			24,000	24,000	
	Sanitary Main lining	150,000			150,000	150,000	
Total		345,000	-	-	345,000	345,000	
2035	OCWA Capital	91,000			91,000	91,000	
	Road Reconstruction (Sanitary)	52,000			52,000	52,000	
	Road Reconstruction (Sanitary) - Design	33,000			33,000	33,000	
	Sanitary Facilities Repairs/Upgrades	24,000			24,000	24,000	
	Sanitary Main lining	150,000			150,000	150,000	
Total		350,000	-	-	350,000	350,000	

Sanitary Sewer - Capital Budget

Sanitary Sewer
Sewer Reserve Fund 3250
2025 Five Year Reserve Forecast

	2026 \$	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$
Projected Balance - Start of Year	2,882,871	3,333,332	2,840,161	2,415,740	2,882,871	3,357,450	3,866,029	4,408,608	2,882,871	3,495,450
Additions to Reserve										
Billings to Reserve as per 2021-2027 Financial Plan	627,461	657,579	682,579	707,579	732,579	757,579	782,579	807,579	832,579	857,579
Estimated Interest (rounded '000)	115,000	100,000	71,000	60,000	71,000	84,000	97,000	110,000	125,000	87,000
Reductions in Reserve										
Estimated Carryforward Projects Capital Spending (from 5 Year Forecast)	(292,000)	(1,250,750)	(1,178,000)	(325,000)	(329,000)	(333,000)	(337,000)	(341,000)	(345,000)	(350,000)
Projected Balance - End of Year	3,333,332	2,840,161	2,415,740	2,858,319	3,357,450	3,866,029	4,408,608	4,985,187	3,495,450	4,090,029
Estimated Interest Rate	3%	3%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Annual forecast increase in operating reserve transfer \$ (rounded '000)	28,461	30,118	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000



Water

MUNICIPALITY OF BLUEWATER
2026 Operating & Capital Budget
Water Department

Water - Operating Budget

Water operations include the operation and maintenance of over one hundred (100) km of water mains, three (3) water systems (Bluewater Lakeshore Distribution System, Hensall-Zurich Distribution System, Varna Drinking Water System) and associated facilities. The operation of the Municipality's water system is through contract with the Ontario Clean Water Agency (OCWA).

	2022	2023	2024	2024	2025	2025	2026	Budget Change		
	Actual	Actual	Budget	Actual	Actuals - As of Oct. 28/25	Approved Budget	Budget	Dollar	Percent	Notes
Revenues										
Debenture Added to Taxation	\$ 750,369	\$ 731,334	\$ 963,955	\$ 805,980	\$ 729,577	\$ 963,955	\$ 1,030,562	\$ 66,607	6.91%	
Grant Revenue - Provincial - OSTAR	-	25,001	25,001	25,001	-	25,001	41,584	16,583	66.33%	
Fees	2,167,409	2,202,316	2,284,736	2,305,724	1,797,724	2,378,400	2,449,333	70,933	2.98%	(1)
Licenses & Permits	3,525	1,800	2,000	850	1,233	2,000	2,000	-	-	
Penalties & Interest	25,125	26,788	22,200	29,381	28,040	26,000	26,000	-	-	
Other Revenues	65,337	21,542	39,000	18,894	55,077	20,000	36,989	16,989	84.95%	
Transfer from Reserve	-	146,612	4,500	194,453	-	-	-	-	0.00%	
Total Revenues	3,011,765	3,155,393	3,341,392	3,380,283	2,611,651	3,415,356	3,586,468	171,112	5.01%	
Expenditures										
Salaries & Benefits	183,568	177,199	193,400	195,126	148,244	162,249	166,856	4,607	2.84%	
Materials & Supplies	360,479	418,305	352,955	394,632	377,316	368,244	446,160	77,916	21.16%	(2)
Insurance	16,986	18,530	22,555	26,605	15,845	23,855	24,005	150	0.63%	
Utilities	42,220	33,965	42,363	33,482	34,090	42,363	42,363	-	0.00%	
Training, Development and Conventions	-	-	1,000	-	-	1,000	1,000	-	-	
Audit & Legal	-	-	1,000	3,409	509	4,000	4,000	-	-	
Contract Services - Ontario Clean Water Agency (OCWA)	555,232	575,769	464,000	504,047	377,049	472,000	534,000	62,000	13.14%	
Contract Services - Other	45,966	56,174	60,000	70,159	48,498	63,500	164,000	100,500	158.27%	(3)
Rents & Financial	27,031	11	20,250	-	20,824	20,250	20,250	-	-	
Intra Municipal Purchases (Recoveries) - Internal	63,023	47,865	41,700	41,700	40,573	48,687	48,687	-	-	
Transfer to Reserve	928,781	872,488	1,018,564	946,422	513,042	1,096,232	980,540	(115,692)	-10.55%	
Debt Servicing	631,847	956,725	1,123,605	1,007,007	995,002	1,387,456	1,154,607	(232,849)	-16.78%	
Capital Expenditures	-	-	-	126,135	-	-	-	-	-	
Total Expenditures	2,855,133	3,157,031	3,341,392	3,348,724	2,570,991	3,689,836	3,586,468	(103,368)	-2.80%	
Net Levy Requirements	\$ (156,632)	\$ 1,638	\$ -	\$ (31,559)	\$ (40,660)	\$ 274,480	\$ -	(274,480)	-	(4)

Notes:

(1) Increase in rates as outlined in the 2021-2027 Water/Sewer Financial Plans.

(2) Increase is primarily relating to increased cost of water to be purchased from the Lake Huron Primary Water Supply System.

(3) An increase of emergency repairs is being seen in the Water Department.

(4) The Water Department is rate supported (not funded by the tax levy) and any surplus or deficit must be transferred to/from its reserve. In addition, transfers to reserve from billings are budgeted based on the Water/Sewer Financial Plans.

Water - Capital Budget

Water 2026 Capital Budget Summary

Project #	Project Name	Description	Justification	Budget
				\$
WTR26-01	OCWA Capital	OCWA recommended capital items.	Capital items required for replacement.	75,000
WTR26-02	Goshen Street N. - Reconstruction Design	Reconstruction of Goshen Street N. from Zurich Main Street to Northern Limit.	Water Main is in poor condition and requires replacement. There have been 3 water main breaks on this main in 2025.	45,000
WTR26-03	Hensall Reservoir Decommission	Decommissioning of Hensall Reservoir located on York Street.	The Hensall water tower, completed in 2024, provides adequate capacity for the system. The existing reservoir is no longer in use and should be decommissioned to reduce maintenance and liability risks.	140,000
Total Budget				260,000

Water - Capital Budget

Water 2026 Capital Budget Summary

		Funding Sources					
Project #	Project Name	Grants	Other	Debenture	Water Reserve Fund	Total Funding	Grant/Other Description
		\$	\$	\$	\$		
WTR26-01	OCWA Capital				75,000	75,000	
WTR26-02	Goshen Street N. - Reconstruction Design		45,000		-	45,000	- Zurich Water Pre-amalgamation Funds
WTR26-03	Hensall Reservoir Decommission				140,000	140,000	
Total Budget		-	45,000	-	215,000	260,000	

OCWA = Ontario Clean Water Agency

Water - Capital Budget

Water 2026 Nine Year Capital Forecast

Year	Project Name	Forecast Budget	Funding Sources			Total Funding	Grant/Other Description
			Grants	Water Reserve	Water Reserve Fund		
		\$	\$	\$	\$	\$	
2027	Road Reconstruction 2028 - Design (water)	18,000			18,000	18,000	
	OCWA Capital	75,000			75,000	75,000	
	Wellington Street Reconstruction	568,750			568,750	568,750	
	Watermain Improvements Hwy	75,000			75,000	75,000	
	King Street Reconstruction	610,000			610,000	610,000	
Total		1,346,750	-	-	1,346,750	1,346,750	
2028	Road Reconstruction (water)	93,000			93,000	93,000	
	Road Reconstruction (water) - Goshen Street N.	681,000			681,000	681,000	
	Road Reconstruction 2028 - Design (water)	20,000			20,000	20,000	
	OCWA Capital	76,000			76,000	76,000	
Total		870,000	-	-	870,000	870,000	
2029	Road Reconstruction (water)	95,000			95,000	95,000	
	Road Reconstruction 2028 - Design (water)	22,000			22,000	22,000	
	OCWA Capital	78,000			78,000	78,000	
	Lakeshore Watermain Twinning - Phase 1	5,000,000			5,000,000	5,000,000	
Total		5,195,000	-	-	5,195,000	5,195,000	
2030	Road Reconstruction (water)	93,000			93,000	93,000	
	Road Reconstruction 2028 - Design (water)	24,000			24,000	24,000	
	OCWA Capital	81,000			81,000	81,000	
Total		198,000	-	-	198,000	198,000	

Water - Capital Budget

Water 2026 Nine Year Capital Forecast

Year	Project Name	Forecast Budget	Funding Sources			Total Funding	Grant/Other Description
			Grants	Water Reserve	Water Reserve Fund		
		\$	\$	\$	\$	\$	
2031	Road Reconstruction (Water)	93,000			93,000	93,000	
	Road Reconstruction 2028 - Design (water)	26,000			26,000	26,000	
	OCWA Capital	83,000			83,000	83,000	
	Lakeshore Twinning Phase 2	5,000,000			5,000,000	5,000,000	
Total		5,202,000	-	-	5,202,000	5,202,000	
2032	Road Reconstruction (Water)	93,000			93,000	93,000	
	Road Reconstruction 2028 - Design (water)	28,000			28,000	28,000	
	OCWA Capital	85,000			85,000	85,000	
Total		206,000	-	-	206,000	206,000	
2033	Road Reconstruction (Water)	93,000			93,000	93,000	
	Road Reconstruction 2028 - Design (water)	30,000			30,000	30,000	
	OCWA Capital	86,000			86,000	86,000	
Total		209,000	-	-	209,000	209,000	
2034	Road Reconstruction (Water)	93,000			93,000	93,000	
	Road Reconstruction 2028 - Design (water)	32,000			32,000	32,000	
	OCWA Capital	76,000			76,000	76,000	
Total		201,000	-	-	201,000	201,000	
2035	Road Reconstruction (Water)	93,000			93,000	93,000	
	Road Reconstruction 2028 - Design (water)	34,000			34,000	34,000	
	OCWA Capital	76,000			76,000	76,000	
Total		203,000	-	-	203,000	203,000	

Water - Capital Budget

Water Reserve Fund 3260 2026 Ten Year Reserve Forecast

	2026 \$	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$
Projected Balance - Start of Year	5,957,154	6,946,154	6,907,404	7,340,404	3,489,404	4,568,404	700,404	1,762,404	2,877,404	4,058,404
Additions to Reserve										
Billings to Reserve as per 2021-2027 Financial Plan	1,070,000	1,100,000	1,130,000	1,160,000	1,190,000	1,220,000	1,250,000	1,280,000	1,310,000	1,340,000
Estimated Interest (rounded '000)	179,000	208,000	173,000	184,000	87,000	114,000	18,000	44,000	72,000	101,000
Reductions in Reserve										
Estimated Carryforward Projects										
Capital Spending (from 5 Year Forecast)	(260,000)	(1,346,750)	(870,000)	(5,195,000)	(198,000)	(5,202,000)	(206,000)	(209,000)	(201,000)	(203,000)
Projected Balance - End of Year	6,946,154	6,907,404	7,340,404	3,489,404	4,568,404	700,404	1,762,404	2,877,404	4,058,404	5,296,404
Target Balance per Policy										
Estimated Interest Rate	3%	3%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Annual forecast increase in operating reserve transfer \$ (rounded '000)	\$63,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000



Solid Waste

MUNICIPALITY OF BLUEWATER
2026 Operating & Capital Budget
Solid Waste Department

Solid Waste

The Public Works department provides transportation, environment, water and wastewater services to the people of Bluewater. The department maintains an estimated 680 km of roads. The Public Works team includes: the Manager of Public Works, administrative assistant (shared with Facilities), public works technician, utilities clerk, roads supervisor, roads foreman, 8 equipment operators, landfill attendance and 9 part-time/seasonal staff.

Landfill

- Closure Plan and transfer station ECA. Amendment approval received from MECP.

Committees

- Council gave direction to the Communities in Bloom to draft an Environmental Strategy/Action Plan.



Solid Waste - Operating Budget

Solid Waste operations encompass the regular operation of the Municipality's active waste disposal site being the Stanley landfill, including public waste drop-off, collection of tipping fees, as well as the monitoring and environmental compliance of the Municipality's inactive (Hensall Landfill) and closed (Hay Landfill) sites. Additionally, the operations include Solid Waste component of the weekly curbside collection program.

	2022	2023	2024	2024	2025	2025	2026	Budget Change		
	Actual	Actual	Budget	Actual	Actuals - As of Oct. 28/25	Approved Budget	Budget	Dollar	Percent	Notes
Revenues										
Landfill Tipping Fees	\$ 111,635	\$ 34,780	\$ 40,000	\$ 39,091	\$ 40,404	\$ 40,000	\$ 40,000	\$ -	0.00%	
Waste Collection Bin Fees	577,629	1,037,163	1,038,000	1,038,852	1,064,854	1,038,000	1,064,000	26,000	2.50%	(1)
Other Revenues	-	-	120,000	75,000	-	-	22,861	22,861	100.00%	(2)
Transfer from Reserve	173,565	-	-	-	-	34,116	34,116	-	0.00%	
Transfer from Vibrancy	-	1,891	3,000	-	-	1,500	1,000	(500)	(0.33)	
Total Revenues	862,828	1,073,834	1,201,000	1,152,943	1,105,258	1,113,616	1,161,977	48,361	4.34%	
Expenditures										
Salaries & Benefits	94,878	68,950	141,200	67,943	47,914	54,107	52,362	(1,745)	-3.23%	
Materials & Supplies	18,081	22,553	24,350	18,463	13,577	21,338	22,115	777	3.64%	
Insurance	1,279	1,669	2,020	1,951	1,509	2,080	3,196	1,116	53.65%	
Utilities	8,905	7,159	6,475	3,507	2,927	6,175	6,183	8	0.13%	
Training, Development and Conventions	-	1,891	3,000	-	-	1,500	1,000	(500)	(0.33)	
Contract Services	863,697	1,108,002	892,400	890,739	636,169	851,900	865,400	13,500	1.58%	(3)
Rents & Financial	45,708	9,667	10,000	-	-	-	-	-	0.00%	
Intra Municipal Purchases (Recoveries) - Internal	13,666	36,754	-	-	-	-	-	-	-	
Transfer to Reserve & Post Closure Cost Adjustment	24,000	151,000	539,072	524,072	422,692	531,230	624,056	92,826	17.47%	(4)
Total Expenditures	1,070,215	1,407,645	1,618,517	1,506,675	1,124,788	1,468,330	1,574,312	105,982	7.22%	
Net Levy Requirements	\$ 207,386	\$ 333,811	\$ 417,517	\$ 353,732	\$ 19,530	\$ 354,714	\$ 412,335	57,621	16.24%	

Notes:

(1) Increased to reflect actuals collected in 2025.

(2) Increase for this line relates to the 2023 and 2024 WSIB rebate allocation. This is a one-time revenue source that will not be available in 2027 or future budgets.

(3) Increase relates to BRA collection costs.

(4) Increase is respective of the Solid Waste Capital reserve share of the overall Capital Reserve increase strategy.

Solid Waste - Capital Budget

Landfill 2026 Capital Budget Summary

Project #	Project Name	Description	Justification	Budget
				\$
LF26-01	Weigh Scale and Building	Purchase and installation of a weigh scale and building for the Stanley Landfill Transfer Station.	Currently waste is charged by volume (Cubic Yard) which is difficult for landfill staff to accurately determine. The purchase of a weigh scale would allow for accurate waste disposal charges by weight and ensure full cost recovery is being achieved.	250,000
Total Budget				250,000

Solid Waste - Capital Budget

Landfill 2026 Capital Budget Summary

		Funding Sources			Total Funding	Grant/Other Description
Project #	Project Name	Grants	Other	Waste Site Closure Costs Reserve		
		\$	\$	\$	\$	
LF26-01	Weigh Scale and Building			250,000	250,000	
Total Budget		-	-	250,000	250,000	

Solid Waste - Capital Budget

Landfill

2026 Nine Year Capital Forecast

Year	Project Name	Forecast Budget	Funding Sources		Total Funding	Grant/Other Description
			Grants	Waste Site Closure Costs Reserve		
		\$	\$	\$	\$	
2027	Curbside Collection Transfer Station (Coverall Building)	600,000		600,000	600,000	
Total		600,000	-	600,000	600,000	
2028	Infiltration Gallery Repair, Hensall RAP Well	60,000		60,000	60,000	
Total		60,000	-	60,000	60,000	
2029				-	-	
Total		-	-	-	-	
2030				-	-	
Total		-	-	-	-	
2031				-	-	
Total		-	-	-	-	
2032				-	-	
Total		-	-	-	-	
2033				-	-	
Total		-	-	-	-	
2034				-	-	
Total		-	-	-	-	
2035	Hensall RAP Well Refurbishment	75,000		75,000	75,000	
Total		75,000	-	75,000	75,000	

Solid Waste - Capital Budget

Landfill Consolidated Waste Site Closure Costs Reserve 2026 Ten Year Reserve Forecast

	2026 \$	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$
Projected Balance - Start of Year	22,230	42,730	136,467	79,196	80,780	82,395	84,043	85,724	87,439	89,187
Additions to Reserve										
Contributions from Operating Budget	600,056	692,882	-	-	-	-	-	-	-	-
Estimated Interest	445	855	2,729	1,584	1,616	1,648	1,681	1,714	1,749	1,784
Reductions in Reserve										
Transfer to Roads Paving & Construction Reserve	(330,000)									
Estimated Carryforward Projects										
Capital Spending (from 5 Year Forecast)	(250,000)	(600,000)	(60,000)	-	-	-	-	-	-	(75,000)
Projected Balance - End of Year	42,730	136,467	79,196	80,780	82,395	84,043	85,724	87,439	89,187	15,971
 Annual forecast increase in operating reserve transfer %	118%	115%	0%	0%	0%	0%	0%	0%	0%	0%
Annual forecast increase in operating reserve transfer \$ (rounded '000)	92,826	92,826	(692,882)	-	-	-	-	-	-	-



Marina

MUNICIPALITY OF BLUEWATER
2026 Operating Budget
Marina Department

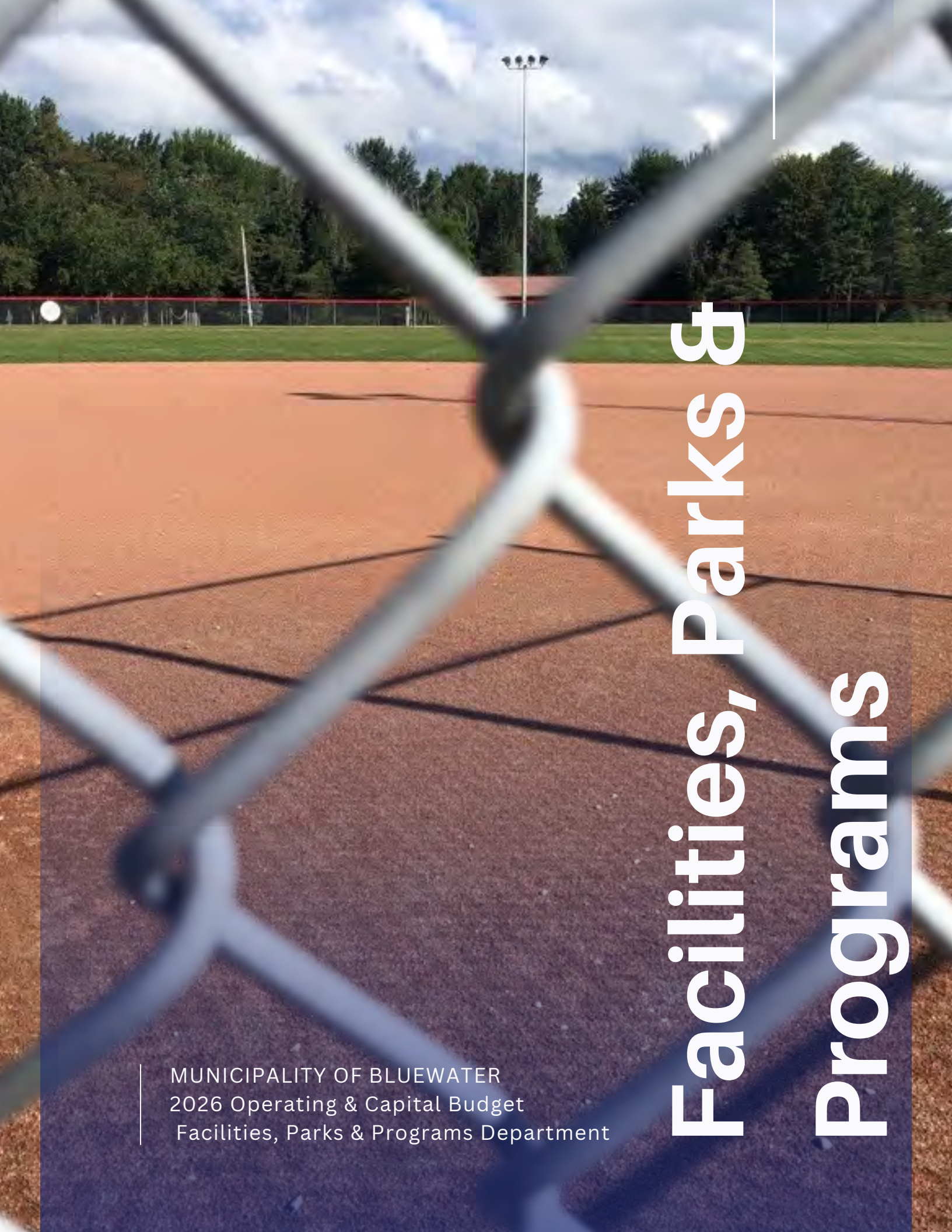
Marina - Operating Budget

Marina operations include the administration, oversight and coordination of the annual harbour dredge, lease agreements and the blue flag certification. The Marina is leased to a private operator who is responsible for daily operations and maintenance.

	2022	2023	2024	2024	2025	2025	2026	Budget Change		
	Actual	Actual	Budget		Actuals - As of Oct. 28/25	Approved Budget	Budget	Dollar	Percent	Notes
Revenues										
Grant Revenue - Federal	\$ 35,398	\$ 35,398	\$ 35,400	\$ 35,398	\$ 35,398	\$ 35,400	\$ 35,400	\$ -	-	
Fees	103,015	76,078	95,000	66,018	104,519	95,000	102,000	7,000	7.37%	(1)
Other Revenues	5,628	5,880	5,500	5,631	6,106	5,500	5,591	91	1.65%	
Transfer from Reserve	4,925	-	1,625	-	-	1,960	1,960	-	0.00%	
Total Revenues	148,965	117,356	137,525	107,047	146,023	137,860	144,951	7,091	5.14%	
Expenditures										
Salaries & Benefits	3,893	2,806	4,100	2,049	5,905	4,000	4,000	-	0.00%	
Materials & Supplies	3,025	5,838	1,825	1,610	1,403	2,160	2,160	-	0.00%	
Insurance	4,420	4,691	5,680	5,517	3,837	6,000	6,290	290	4.83%	
Contract Services	129,054	97,801	115,400	90,922	121,615	115,400	120,400	5,000	4.33%	(2)
Rents & Financial	13,784	13,784	15,000	13,881	-	15,000	15,000	-	0.00%	
Intra Municipal Purchases (Recoveries) - Internal	1,321	647	600	-	-	400	-	(400)	-100.00%	
Transfer to Reserve	5,000	5,000	125,000	120,000	-	5,000	5,000	-	0.00%	(3)
Total Expenditures	160,498	130,567	267,605	233,979	132,761	147,960	152,850	4,890	3.30%	
Net Levy Requirements	\$ 11,532	\$ 13,211	\$ 130,080	\$ 126,932	\$ (13,262)	\$ 10,100	\$ 7,899	(2,201)	-21.79%	

Notes:

- (1) Volume of dredging required for 2026 expected to be higher than 2025, based on 2025 work completed. Therefore funds collected will be higher.
- (2) Volume of dredging required for 2026 expected to be higher than 2025, based on 2025 work completed. Therefore expense to be incurred will be higher.
- (3) Amounts to be collected and placed in reserve from the Marina operator as defined in the current agreement.

A photograph of a baseball field seen through a chain-link fence. The fence's diamond pattern is prominent in the foreground, creating a grid-like overlay on the scene. The field itself has a reddish-brown infield and a green outfield. In the background, there is a dense line of green trees and a tall stadium light pole under a blue sky with scattered white clouds.

Facilities, Parks & Programs

MUNICIPALITY OF BLUEWATER
2026 Operating & Capital Budget
Facilities, Parks & Programs Department

Recreation

Bluewater's Facilities department manages the Municipality's many parks, arenas, community halls and splashpads, ensuring routine maintenance is completed and municipal facilities are kept in safe working condition. Each year, facilities staff complete countless hours of grass cutting, garden and ice maintenance while welcoming visitors to our facilities for community events, sporting tournaments, and regular fitness activities. The facilities team currently includes the Manager of Facilities, Facilities Assistant (shared with Public Works), Recreation Coordinator, Facilities Supervisor, two Facilities Foremen, 4 full time Facilities Operators and 13 part-time staff.

Facilities

Over the past year, the Facilities Department completed several key projects and improvements across our facilities and parks. These included lighting replacements at the Zurich, Hensall, and Stanley (Varna) ball diamonds, a condenser replacement at the Hensall Arena, and new outdoor aluminum bleachers at various ball diamonds. Upcoming projects for fall 2025 include playground equipment replacements in Zurich and Dashwood, as well as the replacement of the marina fuel tank. Public skating continued to see strong participation in both Zurich and Hensall, supported by sponsored and special holiday events. Seasonal recreation guides were distributed in print and online to keep residents informed of available programs. The Recreation Coordinator enhanced facility scheduling and communication with user groups, contributing to an increase of over 500 additional facility hours. Notable achievements included coordinating the Clan Gregor Square Lighting project and strengthening support for community organizations.

Programs

In 2025, Bluewater's recreation programs continued to grow and engage residents of all ages. The Bayfield and Hensall Day Camps filled over 430 camper spots, offering fun, active, and educational experiences for nearly 100 families. The new Bluewater Seniors Club launched at the Hensall Arena with strong participation and diverse programming, supported by over \$66,000 in funding. Across the municipality, nine instructors delivered programs such as yoga, Zumba, Pilates, line dancing, and pickleball, engaging more than 600 participants. Volunteers contributed over 1,000 hours, supporting recreation programs and events. Youth engagement expanded through the SLED-funded Youth Workshop Series, providing hands-on learning in leadership and community involvement. Seasonal and special events—such as movie nights, holiday hunts, Family Day activities, and PA Day programs—further strengthened community connection and participation.



Facilities, Parks & Programs - Operating Budget

Facilities Department operations include the administration, maintenance and safe operation of municipal facilities including arenas, community centres, libraries, halls, park amenities, sports fields, leased facilities and the municipal office. Facilities staff act as shared resources across facilities, parks and recreation, with seasonal employees added as needed.

	2022	2023	2024	2024	2025	2025	2026	Budget Change		
	Actual	Actual	Budget	Actual	Actuals - As of Oct. 28/25	Approved Budget	Budget	Dollar	Percent	Notes
Revenues										
Grant Revenue - Provincial	\$ 7,335	\$ 63,618	\$ 62,800	\$ 38,993	\$ 76,332	\$ 72,650	\$ 55,000	\$ (17,650)	-24.29%	(1)
Grant Revenue - Federal	31,000	-	8,000	2,319	2,355	8,000	2,000	(6,000)	-75.00%	(2)
Other Municipal Revenue	34,000	34,000	34,000	34,000	25,500	34,000	34,000	-	0.00%	
Fees	43,575	48,363	57,000	71,569	81,958	59,000	87,900	28,900	48.98%	(3)
Rentals	305,714	359,024	357,050	382,575	293,985	372,550	389,900	17,350	4.66%	
Donation Revenue	8,715	25,852	10,000	6,374	7,990	7,500	7,500	-	0.00%	
Other Revenues	87,675	92,297	56,652	97,281	69,879	66,252	111,551	45,299	68.37%	(4)
Transfer from Reserve	236,719	10,000	5,000	-	-	-	-	-	0.00%	
Transfer from Vibrancy	-	47,871	9,000	47,544	-	9,000	53,900	44,900	498.89%	(5)
Total Revenues	754,733	681,025	599,502	680,655	557,999	628,952	741,751	112,799	17.93%	
Expenditures										
Salaries & Benefits	876,682	1,016,369	1,408,793	1,147,635	854,630	1,366,231	1,435,175	68,944	5.05%	(6)
Materials & Supplies	162,022	196,065	256,500	193,375	153,613	275,245	255,120	(20,125)	-7.31%	(7)
Insurance	67,389	73,339	89,359	96,469	72,332	112,200	114,582	2,382	2.12%	
Utilities	315,568	319,499	372,600	344,285	254,541	368,170	361,370	(6,800)	-1.85%	(8)
Training, Development and Conventions	7,116	7,871	9,000	7,544	9,255	9,000	13,900	4,900	54.44%	
Contract Services	457,563	360,495	357,250	282,519	257,479	326,081	309,200	(16,881)	-5.18%	(9)
Audit & Legal		2,871	10,000	8,151	-	10,000	10,000	-	0.00%	
Rents & Financial	1,805	1,945	4,000	85,926	66,584	85,500	86,000	500	0.58%	
Intra Municipal Purchases (Recoveries) - Internal	321,330	64,038	58,000	71,030	42,367	58,000	54,000	(4,000)	-6.90%	
Transfer to Reserve	638,845	447,469	178,652	181,026	277,899	334,030	434,244	100,214	30.00%	(10)
External Contributions	2,035	739	-	-	-	-	-	-	0.00%	
Total Expenditures	2,850,355	2,490,700	2,744,154	2,417,960	1,988,700	2,944,457	3,073,591	129,134	4.39%	
Net Levy Requirements	\$ 2,095,622	\$ 1,809,675	\$ 2,144,652	\$ 1,737,305	\$ 1,430,700	\$ 2,315,505	\$ 2,331,840	16,335	0.71%	

Facilities, Parks & Programs - Operating Budget

Notes:

- (1) Provincial Grant Money for Seniors Active Living Centre.
- (2) Federal Canada Summer Jobs Grant. Decreased based on actual successful allocation.
- (3) Includes revenue from pavilions, ball diamonds, and community centres. Increases expected based on 2025 actuals and fee increase for 2026.
- (4) Increase for this line relates to the 2023 and 2024 WSIB rebate allocation. This is a one-time revenue source that will not be available in 2027 or future budgets.
- (5) Through the 2024 year-end process, staff identified that a transfer that was being completed each year, was not being budgeted for.
- (6) Increased cost of benefits and COLA.
- (7) Small budget reductions completed throughout the Parks, Programs and Facility costing centres.
- (8) Amounts reduced based on previous years actuals.
- (9) 2025 budget amounts for asbestos abatement, this has been completed and therefore removed from the 2026 budget.
- (10) Increase is respective of the Recreation reserve share of the overall Capital Reserve increase strategy.

Facilities, Parks & Programs - Capital Budget

Facilities and Parks 2026 Capital Budget Summary

Project #	Project Name	Description	Justification	Budget
				\$
FAC23-17	Hensall Park Storage Shed Contribution	Allocate an additional \$40,000 toward a future storage building, building on the \$40,000 approved in 2023.	Allows the Municipality to accumulate funds over multiple years to construct a larger, purpose-built storage facility that will meet long-term operational needs.	40,000
FAC26-01	Pushed from 2025: Hensall Arena Furnace (3) Replacement	Replace three original natural gas furnaces serving dressing rooms, ice rink lobby, kitchen and office areas, which are in poor condition and beyond their useful life.	Units are aging, inefficient, and at increased risk of breakdown — replacement will ensure reliable heating/cooling and reduce operating costs.	25,000
FAC26-02	BFIT Capital Contribution	Annual allowance for BFIT capital expenditures. Any unspent funds will be retained in its reserve.	Approved by Council as part of the Bayfield Community Complex Agreement. Agreement By-law 66-2025.	41,405
FAC26-03	Marina Pumpout Replacement	Purchase and install a new marine pumpout system, which removes sewage from boat holding tanks for safe on-shore disposal, replacing the existing unit that is past its useful life and no longer operational.	Required to pass inspection and operate next season; combining with the current fuel tank pad project will reduce site costs and improve access.	25,000
FAC26-04	Zurich Arena Condenser (Cooling Tower) Replacement	Replace the original exterior air-cooled condenser (cooling tower) serving the ice rink refrigeration system, which is past its expected useful life.	Refrigeration contractor has advised the unit must be replaced prior to start-up next season; lifecycle replacement will ensure safe, reliable ice plant operation and prevent unplanned service disruptions.	135,000
FAC26-05	Hensall Library - Interior Paint and Wall Repair	Repair damaged walls (mud and patch) and repaint the interior of the Hensall Library.	Will address deteriorated wall surfaces and refresh the facility's appearance for public use. Requested from Huron County Library Services.	15,000
FAC26-06	Hensall Arena Floor Scrubber Replacement	Replace the aging floor scrubber used for cleaning arena floors, which is past its expected useful life.	Parts are no longer available for the existing unit — replacement will improve cleaning efficiency and support safe facility operations.	12,000
FAC26-07	Varna Complex - Outdoor Storage Unit and Gravel Pad	Install an exterior enclosed storage unit with gravel pad to house tables, chairs, and other event equipment currently stored in the gymnasium.	No other storage exists for this equipment — relocating it will free the gym for safe sports use and improve the hall's suitability for events.	10,000
FAC26-08	Bayfield Playground Engineered Wood Fiber Replacement	Excavate and replace existing engineered wood fiber, including new drainage layer and filter cloth.	Required to maintain CSA safety standards and ensure proper drainage and impact attenuation.	30,000
FAC26-09	Varna Hall/Gymnasium - Interior Painting and Wall Repairs	Repair damaged walls (mud and patch) and repaint the interior of the Varna Hall.	Will address deteriorated wall surfaces and refresh the facility's appearance for public use.	15,000

Facilities, Parks & Programs - Capital Budget

Facilities and Parks 2026 Capital Budget Summary

Project #	Project Name	Description	Justification	Budget
				\$
FAC26-10	Hensall Arena Commercial Kitchen Upgrades	Replace damaged cupboards and upgrade kitchen equipment to meet public health standards and ensure all food contact surfaces are in good repair.	Required to comply with Huron Perth Public Health inspection orders, which set a September 1, 2026 deadline for completing these repairs.	60,000
FAC26-11	Zurich Arena Energy Recovery Ventilator (ERV) Replacement	Replace the original 2004 roof-mounted ERV that provides ventilation to the change rooms, as it is nearing the end of its expected useful life.	Lifecycle replacement will maintain effective ventilation, improve energy efficiency, and prevent unplanned service disruptions.	25,000
FAC26-12	Bayfield Library EV Charging Station Replacement	Replace the two non-operational EV charging station units located at the rear of the Bayfield Library to restore public charging service.	Existing chargers are broken and no longer supported by the manufacturer; replacement is needed to restore public service and meet current reliability and safety standards.	10,000
FAC26-13	Beach Access Stair Replacement	Remove and rebuild the upper section of the Glass Street public access stairs with 68 new 4' wide steps, platforms with bench seating, and a new landing built to Ontario Building Code standards.	Will replace deteriorated infrastructure with a safe, durable, and code-compliant stairway to support reliable public access.	35,000
FAC26-14	Varna Stanley Complex Septic Tank Maintenance and Upgrades	Pump septic tank, replace effluent pump, wiring, floats, add high-level alarm, and install new lids.	Required maintenance to ensure safe, reliable operation and prevent system failure.	10,000
FAC26-15	Pushed from 2025: Municipal Office - LED Lighting Upgrades (interior & exterior)	Municipal Office - LED Lighting Upgrades (interior & exterior)	Staff have applied for grant funding for this project. Project will only proceed at this time if grant funding is secured.	20,000
FAC26-16	Zurich & Hensall Arena Roof Tie Down Installation	Install permanent roof tie-down anchors at both arenas to meet fall protection requirements for staff and contractors. Work will also include installation of compliant roof access ladders with cages for safe and secure access in Hensall.	Required under OHSA and Ontario regulations to provide safe roof access and fall arrest points, ensuring worker safety and regulatory compliance.	25,000
FAC26-17	Dashwood Community Centre Air Conditioner	Replacement of Air Conditioner at the Dashwood Community Centre. South Huron will be lead on project. Budgeted amount reflects Bluewater's share of the project.	Bluewater's share of the project as required.	9,014
FAC26-18	Pushed from 2025: Hensall Heritage Hall & Library - re-insulate attic	Add R-50 insulation in the attic of Hensall Heritage Hall & Library to improve thermal efficiency and comfort.	No insulation currently present; installation is needed to reduce heat loss, lower energy costs, and protect building systems.	15,000
Total Budget				517,419

Facilities, Parks & Programs - Capital Budget

Facilities and Parks 2026 Capital Budget Summary

Project #	Project Name	Funding Sources					Total Funding	Grant/ Other Description
		Grants	Vibrancy	Other	BFIT Reserve	Rec & Park Reserve for Contingency		
		\$	\$	\$	\$	\$		
FAC23-17	Hensall Park Storage Shed Contribution					40,000	40,000	
FAC26-01	Pushed from 2025: Hensall Arena Furnace (3) Replacement					25,000	25,000	
FAC26-02	BFIT Capital Contribution				41,405	-	41,405	
FAC26-03	Marina Pumpout Replacement			25,000		-	25,000	- Marina Reserve
FAC26-04	Zurich Arena Condenser (Cooling Tower) Replacement					135,000	135,000	
FAC26-05	Hensall Library - Interior Paint and Wall Repair					15,000	15,000	
FAC26-06	Hensall Arena Floor Scrubber Replacement					12,000	12,000	
FAC26-07	Varna Complex - Outdoor Storage Unit and Gravel Pad					10,000	10,000	
FAC26-08	Bayfield Playground Engineered Wood Fiber Replacement		30,000			-	30,000	
FAC26-09	Varna Hall/Gymnasium - Interior Painting and Wall Repairs					15,000	15,000	

Facilities, Parks & Programs - Capital Budget

Facilities and Parks 2026 Capital Budget Summary

Project #	Project Name	Funding Sources					Total Funding	Grant/ Other Description
		Grants	Vibrancy	Other	BFIT Reserve	Rec & Park Reserve for Contingency		
		\$	\$	\$	\$	\$		
FAC26-10	Hensall Arena Commercial Kitchen Upgrades					60,000	60,000	
FAC26-11	Zurich Arena Energy Recovery Ventilator (ERV) Replacement					25,000	25,000	
FAC26-12	Bayfield Library EV Charging Station Replacement					10,000	10,000	
FAC26-13	Beach Access Stair Replacement			35,000		-	35,000	Beach Access Stairs allocation in the reserve.
FAC26-14	Varna Stanley Complex Septic Tank Maintenance and Upgrades					10,000	10,000	
FAC26-15	Pushed from 2025: Municipal Office - LED Lighting Upgrades (interior & exterior)	8,000				12,000	20,000	- Bruce Power: Environment & Sustainability Fund
FAC26-16	Zurich & Hensall Arena Roof Tie Down Installation					25,000	25,000	
FAC26-17	Dashwood Community Centre Air Conditioner					9,014	9,014	
FAC26-18	Pushed from 2025: Hensall Heritage Hall & Library - re-insulate attic					15,000	15,000	
Total Budget		8,000	30,000	60,000	41,405	378,014	517,419	

Facilities, Parks & Programs - Capital Budget

Facilities and Parks 2026 Nine Year Capital Forecast

Year	Project Name	Forecast Budget	Funding Sources				Total Funding	Reserve/ Other Description
			Grants	Vibrancy	BFIT Reserve	Rec & Park Reserve for Contingency		
		\$	\$	\$	\$	\$	\$	
2027	Hensall Arena Overhead Door Replacement	12,000				12,000	12,000	
	Pushed from 2026: Council Chambers Upgrade Washrooms	20,000				20,000	20,000	
	Pushed from 2025: Hensall Arena Infrared Radiant Tube Heater Replacement (3)	13,000				13,000	13,000	
	Hensall Baseball Diamond - Marco Clay	45,000		45,000		-	45,000	
	Hensall Library - Carpet Replacement and Ramp Upgrades	60,000				60,000	60,000	
	Clan Gregor Square Play ground Equipment	120,000		120,000		-	120,000	
	BFIT Capital Contribution	35,000			35,000	-	35,000	
	Pushed from 2025: Zurich & Hensall Arena Integrated Main Fire Panels (2) Replacement	14,000				14,000	14,000	
	Zurich Baseball Diamond Backstop Replacement	15,000				15,000	15,000	
	Zurich Arena Perlin Sanded and Refinished	135,000				135,000	135,000	
	Zurich Arena Compressor 1 Overhaul	11,000				11,000	11,000	
	Zurich Arena LED Lighting Upgrade	70,000				70,000	70,000	
	Bayfield Splash Pad Replacement Parts & Nozzles	10,000				10,000	10,000	
	Varna Concession Washrooms Replacement	15,000				15,000	15,000	
	Zurich Arena EPDM Roof Replacement (low slope roof over refrigeration room)	35,000				35,000	35,000	
	Share of Dashwood Community Centre Upgrades & Replacements (Pavilion Washroom, Duckless Splits, Sidewalk Replacement)	30,000				30,000	30,000	
Total		640,000	-	165,000	35,000	440,000	640,000	

Facilities, Parks & Programs - Capital Budget

Facilities and Parks 2026 Nine Year Capital Forecast

Year	Project Name	Forecast Budget	Funding Sources				Total Funding	Reserve/ Other Description
			Grants	Vibrancy	BFIT Reserve	Rec & Park Reserve for Contingency		
		\$	\$	\$	\$	\$	\$	
2028	Zurich Arena Plate and Frame Chiller	150,000				150,000	150,000	
	Zurich Arena Brine Pump	20,000				20000	20,000	
	BFIT Capital Contribution	35,000			35,000	-	35,000	
	Pushed from 2025: Zurich Arena Emergency Lighting Replacement	10,000				10,000	10,000	
	Zurich Refrigeration Room Electrical Panel	75,000				75,000	75,000	
	Hensall Arena Compressor 1 Overhaul	10,000				10,000	10,000	
	Hensall Arena Exterior Aluminum Siding Replacement	66,000				66,000	66,000	
	Zurich Library Carpet Replacement	30,000				30,000	30,000	
	Zurich Arena Compressor 2 Overhaul	11,000				11,000	11,000	
	Zurich Arena Asphalt Parking Lot Resurface	300,000				300,000	300,000	
	Building Condition Assessments Renew	70,000				70,000	70,000	
	Pushed from 2025: Hensall Arena, Pre-Heater Tank	14,000				14,000	14,000	
	Hensall Library LED Lighting Upgrade	16,000				16,000	16,000	
	Hensall Library Window Wall System Replacement	10,000				10,000	10,000	
	Clan Gregor Square Lamp Post Replacement and LED Upgrade	50,000				50,000	50,000	
	Zurich & Bayfield Library Paint	20,000				20,000	20,000	
	Total	887,000	-	-	35,000	852,000	887,000	
2029	Zurich Arena Flooring Replacement - Dressing rooms/Walkways, Lobby, Offices, Washrooms	100,000				100,000	100,000	
	BFIT Capital Contribution	35,000			35,000	-	35,000	
	Pushed from 2025: Varna Stanley Complex Window Replacement	45,000				45,000	45000	
	Pushed from 2025: Varna Stanley Complex Baseboard Heater Replacement (8)	10,000				10,000	10,000	
	Hensall Compressor 2 Overhaul	10,000				10,000	10,000	
	Hensall Arena Dehumidifier Replacement	25,000				25,000	25,000	
	Hensall Arena Washroom Fixture Lifecycle Replacement	70,000				70,000	70,000	
	Hensall Arena Circulation Pump Replacement	10,000				10,000	10,000	
	Hensall Arena Seasonal Controller with panel and electrical panel	110,000				110,000	110,000	
	Zurich Arena Seasonal Controller	35,000				35,000	35,000	
	Zurich Arena Compressor 1 and 2 Replacement	160,000				160,000	160,000	
	Varna Stanley Complex LED Upgrade	15,000				15,000	15,000	
	Houston Heights Pavilion Beach Stair Installation	80,000				80,000	80,000	
	Total	705,000	-	-	35,000	670,000	705,000	

Facilities, Parks & Programs - Capital Budget

Facilities and Parks 2026 Nine Year Capital Forecast

Year	Project Name	Forecast Budget	Funding Sources				Total Funding
			Grants	Vibrancy	BFIT Reserve	Rec & Park Reserve for Contingency	
		\$	\$	\$	\$	\$	\$
2030	Hensall Arena Brine Header, brine pump and concrete floor with rink board replacement & Netting	1,600,000	800,000			800,000	1,600,000
	Hensall Arena Switchboard and Panel Board Replacement - Electrical Distribution Main	43,000				43,000	43,000
	Hensall Arena Distribution Transformer (2) Replacement - Electrical Distribution Secondary	8,000				8,000	8,000
	Marina Strategy	40,000				40,000	40,000
	Zurich Arena VCT Replacement (kitchen, community area, washrooms, meeting rooms and storage areas	25,000				25,000	25,000
	Bleacher Replacement x 2 (Varna)	14,000				14,000	14,000
	Hensall Heritage Hall and Library Foundation and Basement Slab Repairs	60,000				60,000	60,000
Total		1,790,000	800,000	-	-	990,000	1,790,000
2031	Hensall Arena Asphalt Parking Lot Refurbish	260,000				260,000	260,000
	Zurich & Hensall Arena - Replace Scoreboards	40,000				40,000	40,000
	Zurich Arena Compressor 1 Overhaul	11,000				11,000	11,000
	Zurich Arena - Interior Wall Paint Refresh	50,000				50,000	50,000
	Varna Stanley Complex Community Centre Tile Replacement	15,000				15,000	15,000
	Varna Stanley Complex Metal Siding Replacement	75,000				75,000	75,000
	Municipal Office Windows and Door Replacement	50,000				50,000	50,000
	Dashwood Community Centre Misc Building Lifecycle Renewals - 50% of total cost	65,000				65,000	65,000
	Varna Playground Replacement	110,000				110,000	110,000
Total		676,000	-	-	-	676,000	676,000

Facilities, Parks & Programs - Capital Budget

Facilities and Parks 2026 Nine Year Capital Forecast

Year	Project Name	Forecast Budget	Funding Sources				Total Funding
			Grants	Vibrancy	BFIT Reserve	Rec & Park Reserve for Contingency	
		\$	\$	\$	\$	\$	\$
2030	Hensall Arena Brine Header, brine pump and concrete floor with rink board replacement & Netting	1,600,000	800,000			800,000	1,600,000
	Hensall Arena Switchboard and Panel Board Replacement - Electrical Distribution Main	43,000				43,000	43,000
	Hensall Arena Distribution Transformer (2) Replacement - Electrical Distribution Secondary	8,000				8,000	8,000
	Marina Strategy	40,000				40,000	40,000
	Zurich Arena VCT Replacement (kitchen, community area, washrooms, meeting rooms and storage areas	25,000				25,000	25,000
	Bleacher Replacement x 2 (Varna)	14,000				14,000	14,000
	Hensall Heritage Hall and Library Foundation and Basement Slab Repairs	60,000				60,000	60,000
Total		1,790,000	800,000	-	-	990,000	1,790,000
2031	Hensall Arena Asphalt Parking Lot Refurbish	260,000				260,000	260,000
	Zurich & Hensall Arena - Replace Scoreboards	40,000				40,000	40,000
	Zurich Arena Compressor 1 Overhaul	11,000				11,000	11,000
	Zurich Arena - Interior Wall Paint Refresh	50,000				50,000	50,000
	Varna Stanley Complex Community Centre Tile Replacement	15,000				15,000	15,000
	Varna Stanley Complex Metal Siding Replacement	75,000				75,000	75,000
	Municipal Office Windows and Door Replacement	50,000				50,000	50,000
	Dashwood Community Centre Misc Building Lifecycle Renewals - 50% of total cost	65,000				65,000	65,000
	Varna Playground Replacement	110,000				110,000	110,000
Total		676,000	-	-	-	676,000	676,000

Facilities, Parks & Programs - Capital Budget

Facilities and Parks 2026 Nine Year Capital Forecast

Year	Project Name	Forecast Budget	Funding Sources				Total Funding	Reserve/ Other Description
			Grants	Vibrancy	BFIT Reserve	Rec & Park Reserve for Contingency		
2032	Recreation Master Plan Update	75,000				75,000	75,000	
	Bayfield Equipment Depot Metal Siding Replacement	15,000				15,000	15,000	
	Municipal Office Misc. Building Lifecycle Renewals	170,000				170,000	170,000	
	Hensall Arena Interior and Exterior Doors and Overhead Door Replacement	65,000				65,000	65,000	
	Varna Stanley Complex Rooftop Unit Lifecycle Replacements (3 units)	130,000				130,000	130,000	
	Zurich Arena Compressor 2 Overhaul	11,000				11,000	11,000	
	Houston Heights Pavilion Repairs/Replacements (service doors, washrooms, metal partitions, distribution panel, LED upgrades, siding, soffits, fascia)	65,000				65,000	65,000	
Total		531,000	-	-	-	531,000	531,000	
2033	Zurich Arena - replace overhead doors	20,000				20,000	20,000	
	Varna Stanley Complex Asphalt Parking Lot and Driveway Replacement	200,000				200,000	200,000	
	Bayfield Equipment Depot Asphalt Driveway Repave	14,000				14,000	14,000	
	Zurich Library Roof Replacement	70,000				70,000	70,000	
	Zurich Library Furnace and Baseboard Heater Replacement	20,000				20,000	20,000	
	Bayfield Library emergency lighting and interior & exterior lighting replacement and LED Upgrade	45,000				45,000	45,000	
	Bayfield Library Parking Lot and Laneway Asphalt Resurfacing	35,000				35,000	35,000	
	Bayfield Library Mechanical Equipment Lifecycle Replacements	35,000				35,000	35,000	
	Bayfield Library Roof Replacement	30,000				30,000	30,000	
	Bayfield Marina Office Building Envelope and Interior	20,000				20,000	20,000	
Total		489,000	-	-	-	489,000	489,000	

Facilities, Parks & Programs - Capital Budget

Facilities and Parks 2026 Nine Year Capital Forecast

Year	Project Name	Forecast Budget	Funding Sources				Total Funding	Reserve/ Other Description
			Grants	Vibrancy	BFIT Reserve	Rec & Park Reserve for Contingency		
2034	Clan Gregor Washroom Retrofit (add additional stalls)	300,000				300,000	300,000	
	Varna Complex Pavilion Lifecycle Replacements	50,000				50,000	50,000	
	Hensall Arena Insulated Tarp Replacement	180,000				180,000	180,000	
	Hensall Heritage Hall Asphalt Parking Lot Resurface	35,000				35,000	35,000	
	Hensall Heritage Hall and Library Rooftop Units (3)	105,000				105,000	105,000	
	Bayfield Library Carpet Replacement	80,000				80,000	80,000	
	Zurich Arena Window & Door Replacement	150,000				150,000	150,000	
	Zurich Arena Washroom Fixture Lifecycle Replacement	80,000				80,000	80,000	
	Zurich Arena Exhaust Fan Replacements	15,000				15,000	15,000	
	Zurich Arena brine system runners, rink board replacement	50,000				50,000	50,000	
	Zurich Arena Modernize Vertical Lift Platform	40,000				40,000	40,000	
Total		1,085,000	-	-	-	1,085,000	1,085,000	
2035	Kinsmen Pavilion Misc Replacements	90,000				90,000	90,000	
	Marina Washrooms Replacement	600,000				600,000	600,000	Marina Reserve
	Zurich Arena Compressor 1 Overhaul	11,000				11,000	11,000	
	Zurich Arena Insulated Tarp Replacement & Girder Sandblast and Refinish	200,000				200,000	200,000	
	Zurich Arena Commercial kitchen Re-Fresh	40,000				40,000	40,000	
	Municipal Office Roof, soffits, gutters and downspout replacement	60,000				60,000	60,000	
	Hensall Arena Replace Rubber Asphalt Roof	500,000				500,000	500,000	
	Hensall Arena - Interior Wall Paint Refresh	40,000				40,000	40,000	
	Varna Stanley Complex Roof Replacement	300,000				300,000	300,000	
	Bayfield Equipment Depot Lighting Replacement	8,000				8,000	8,000	
Total		1,849,000	-	-	-	1,849,000	1,849,000	

Facilities, Parks & Programs - Capital Budget

Facilities and Parks Rec & Park Reserve for Contingency 2026 Ten Year Reserve Forecast

	2026 \$	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$
Projected Balance - Start of Year	916,175	1,273,997	1,267,495	902,640	764,473	302,851	143,689	125,548	148,953	(423,057)
Additions to Reserve										
Contributions from Operating Budget	347,839	401,648	455,457	509,267	509,267	509,267	509,267	509,267	509,267	509,267
Transfers from Other Reserves	365,092									
Estimated Interest Earned	22,904	31,850	31,687	22,566	19,112	7,571	3,592	3,139	3,724	
Reductions in Reserve										
Estimated Carryforward Projects										
Capital Spending (from 5 Year Forecast)	(378,014)	(440,000)	(852,000)	(670,000)	(990,000)	(676,000)	(531,000)	(489,000)	(1,085,000)	(1,249,000)
Projected Balance - End of Year	1,273,997	1,267,495	902,640	764,473	302,851	143,689	125,548	148,953	(423,057)	(1,162,790)
Balance is comprised of:										
General	327,883	162,495	(242,360)	(420,527)	(32,149)	(231,311)	(289,452)	(306,047)	(918,057)	(1,697,790)
Lake Access Stair	175,000	215,000	255,000	295,000	335,000	375,000	415,000	455,000	495,000	535,000
Hensall Arena Floor & Dressing Room	771,114	890,000	890,000	890,000						
	1,273,997	1,267,495	902,640	764,473	302,851	143,689	125,548	148,953	(423,057)	(1,162,790)
Annual forecast increase in operating reserve transfer %	15%	13%	12%	11%	0%	0%	0%	0%	0%	0%
Annual forecast increase in operating reserve transfer \$ (rounded '000)	\$53,809	\$53,809	\$53,809	\$53,809	\$0	\$0	\$0	\$0	\$0	\$0

Facilities and Parks
BFIT Reserve
2026 Ten Year Reserve Forecast

Facilities and Parks
Marina Reserve
2026 Ten Year Reserve Forecast

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MUNICIPALITY OF BLUEWATER
2026 Operating & Capital Budget
Cemetery Department

Cemetery

Cemetery

Cemetery services falls under the Corporate Services department, which currently consists of the Manager of Corporate Services (Clerk), Executive Assistant and Corporate Services Coordinator.

Supporting Families with Cemetery Services

Nineteen burials in municipal cemeteries were completed and staff assisted families with the purchase of 11 cemetery plots.



Cemeteries - Operating Budget

Cemetery Operations include the maintenance and operation of three active cemeteries, being the Bayfield, Bronson, and Calvary United cemeteries, including burials, and grounds. There are also eight (8) inactive cemeteries where grounds maintenance is performed.

	2022	2023	2024	2024	2025	2025	2026	Budget Change		
	Actual	Actual	Budget	Actual	Actuals - As of Oct. 28/25	Approved Budget	Budget	Dollar	Percent	Notes
Revenues										
Fees	\$ 18,501	\$ 26,724	\$ 21,000	\$ 35,865	\$ 24,110	\$ 27,500	\$ 33,870	\$ 6,370	23.16%	(1)
Other Revenues	4,550	6,644	4,000	7,355	3,011	4,000	6,000	2,000	50.00%	(2)
Transfer from Reserve	433	-	1,000	-	-	1,000	-	(1,000)	-100.00%	(3)
Transfer from Vibrancy	-	-	1,000	-	-	1,000	-	(1,000)	-100.00%	
Total Revenues	23,484	33,368	27,000	43,220	27,121	33,500	39,870	6,370	19.01%	
Expenditures										
Materials & Supplies	338	-	1,050	637	946	950	1,200	250	26.32%	
Insurance	1,757	1,861	2,251	2,189	1,502	2,340	2,370	30	1.28%	
Training, Development and Conventions	-	-	1,000	-	-	1,000	-	(1,000)	(1.00)	
Intra Municipal Purchases (Recoveries) - Internal	12,133	7,463	15,000	3,152	13,617	11,000	15,000	4,000	36.36%	(4)
Contract Services	9,025	10,150	14,000	17,875	10,750	18,000	18,000	-	-	
Transfer to Reserve	-	-	-	-	8,333	10,000	11,830	1,830	-	(5)
Total Expenditures	23,253	19,474	33,301	23,853	35,148	43,290	48,400	5,110	11.80%	
Net Levy Requirements	\$ (231)	\$ (13,894)	\$ 6,301	\$ (19,367)	\$ 8,027	\$ 9,790	\$ 8,530	(1,260)	-12.87%	

Notes:

- (1) Increased to reflect 3 year average.
- (2) Amount in this line relates to the interest earned on Care & Maintenance of Cemetery Trust Fund dollars. Increased to reflect actuals.
- (3) Removed from 2026 budget as transfers no longer required.
- (4) Amount in this line reflects staff time spent by Recreation staff maintaining the Cemetery. Increased to reflect actuals.
- (6) Increase is respective of the Cemetery Capital reserve share of the overall Capital Reserve increase strategy.

Cemeteries - Capital Budget

Cemeteries
2026 Nine Year Capital Forecast

Year	Project Name	Forecast Budget	Funding Sources		Total Funding	Grant/Other Description
			Grants	Cemetery Reserve Fund		
		\$	\$	\$	\$	
2027						
Total		-	-	-	-	
2028	Bayfield 100 Niche Columbarium	80,000		80,000	80,000	
Total		80,000	-	80,000	80,000	
2029					-	
Total		-	-	-	-	
2030	Cemetery Master Plan	40,000		40,000	40,000	
Total		40,000	-	40,000	40,000	
2031						
Total		-	-	-	-	
2032						
Total		-	-	-	-	
2033						
Total		-	-	-	-	
2034	Columbarium	80,000		80,000	80,000	
Total		80,000	-	80,000	80,000	
2035						
Total		-	-	-	-	

Cemeteries - Capital Budget

Cemeteries Cemetery Reserve Fund 2026 Ten Year Reserve Forecast

	2026 \$	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$
Projected Balance - Start of Year	57,936	71,504	87,310	25,419	43,501	22,127	40,111	58,634	77,714	17,365
Additions to Reserve										
Contributions from Operating Budget	11,830	13,660	15,490	17,320	17,320	17,320	17,320	17,320	17,320	17,320
Estimated Interest	1,738	2,145	2,619	763	1,305	664	1,203	1,759	2,331	521
Reductions in Reserve										
Estimated Carry forward Projects										
Capital Spending (from 5 Year Forecast)	-	-	(80,000)	-	(40,000)	-	-	-	(80,000)	-
Projected Balance - End of Year	71,504	87,310	25,419	43,501	22,127	40,111	58,634	77,714	17,365	35,206
Target Balance per Policy										
Annual forecast increase in operating reserve transfer %	100%	15%	13%	12%	0%	0%	0%	0%	0%	0%
Annual forecast increase in operating reserve transfer \$ (rounded '000)	\$1,756	\$1,830	\$1,830	\$1,830	\$0	\$0	\$0	\$0	\$0	\$0



Planning, Culture & Development

MUNICIPALITY OF BLUEWATER
2026 Operating Budget
Planning, Culture & Development Department

Planning & Culture

Development Services oversees planning, development, building, by-law and protective services within the Municipality. The department is staffed by the Manager of Development Services, administrative assistant, planning coordinator, building inspector and deputy chief building official (vacant). Building and planning staff work closely with the County Planner to ensure building and planning applications align with the Municipality's official plan. They provide daily assistance to residents, businesses and contractors acquiring building permits and completing inspections.

Planning Services Provided in 2025

- 41 property information reports processed
- 52 pre-consultation meetings facilitated
- 1 land acquisition/disposition processed
- 18 subdivision/developments actively administered
- 2 community improvement plan grant applications processed/administered
- 4 severance applications, 4 site plan applications, 4 minor variance, 4 zoning amendment by-law applications and one official plan amendment application processed

Heritage

The department continued to provide support to the Bluewater Heritage Advisory Committee in 2025 with meetings held every two months (6 per year). In 2025, the department supported the Bluewater Heritage Advisory Committee, holding six meetings and administering nine heritage permits—one major, four minor, and four for construction—with a total project value of \$139,300. The Bayfield Heritage Conservation District Plan was successfully implemented, and staff worked closely with the Albion Hotel to expedite permits following the 2024 roof collapse.

Training

Department staff also shared their expertise provincially, presenting at conferences and educational events, including the Ontario Heritage Conference, Community Heritage Ontario, and the Ontario Agricultural College, demonstrating Bluewater's leadership in heritage preservation and rural planning.



Culture, Planning & Development - Operating Budget

The Planning division of Development Services assists the public regarding land development within the municipality, including zoning by-law and development including minor variances, zone amendments, site plan control agreements, consents/severances, and development of subdivisions.

The Heritage Committee is a committee of Council with statutory duties set out by the Ontario Heritage Act, and advises on planning elements relating to heritage properties and properties within the Bayfield Heritage Conservation District.

The Municipality is responsible for the municipal drainage system and maintenance and repair of that system in accordance with the Drainage Act. Costs associated with maintenance and repair of a municipal drain or the development of a new municipal drain are recovered from the benefiting property owners in the watershed of the municipal drain. Municipal drains are established by municipal by-law and based on engineer's report.

	2022	2023	2024	2024	2025	2025	2026	Budget Change		
	Actual	Actual	Budget	Actual	Actuals - As of Oct. 28/25	Approved Budget	Budget	Dollar	Percent	Notes
Revenues										
Grant Revenue - Provincial	\$ 31,776	\$ 20,467	\$ 58,500	\$ 58,447	\$ -	\$ 21,500	\$ 31,917	\$ 10,417	48.45%	(1)
Debenture Recovery	30,774	30,774	23,981	23,981	20,992	20,992	\$ 18,206	(2,786)	-13.27%	(2)
Fees	45,509	58,288	45,000	14,433	15,140	45,000	40,000	(5,000)	-11.11%	(3)
Licenses & Permits - Planning	-	-	2,000	-	-	-	-	-	0.00%	
Other Revenues	2,911	2,096	2,825	975	2,800	5,375	107,756	102,381	1904.76%	(4)
Investment Income	-	-	-	-	22,777	-	27,500	27,500	100.00%	(5)
Transfer from Reserve	763	114,357	180,000	56,930	5,000	221,500	285,528	64,028	28.91%	(6)
Transfer from Vibrancy	-	15,378	43,500	40,554	-	6,000	8,600	2,600	43.33%	
Total Revenues	111,733	241,360	355,806	195,320	66,709	320,367	519,507	199,140	62.16%	
Expenditures										
Salaries & Benefits	124,509	123,216	137,900	139,701	157,557	190,864	331,763	140,899	73.82%	(7)
Materials & Supplies	4,547	2,295	22,495	5,710	13,769	22,232	13,065	(9,167)	-41.23%	(8)
Training, Development and Conventions	763	3,605	8,800	4,584	5,856	9,400	9,400	-	0.00%	
Contract Services	62,017	184,918	294,500	175,505	94,259	256,000	334,028	78,028	30.48%	(9)
Audit and Legal	17,798	8,731	20,000	17,863	16,905	18,000	18,000	-	0.00%	
Rents & Financial	-	-	-	-	3,765	4,520	4,641	121	-	
Intra Municipal Purchases (Recoveries) - Internal	10,601	-	-	-	-	-	-	-	-	
Intra Municipal Purchases (Recoveries) - External	15,510	29,806	24,300	5,579	-	24,300	24,300	-	-	
Transfer to Reserve	5,000	105,000	80,000	85,000	66,667	80,000	95,000	15,000	0.19	
External Contributions	-	(1,000)	-	-	-	-	-	-	-	
Debt Servicing - Municipal Drain and Tile Drainage	30,853	30,973	23,981	23,981	19,619	20,992	18,206	(2,786)	-13.27%	(2)
Total Expenditures	271,599	487,544	611,976	457,923	378,397	626,308	848,403	222,095	35.46%	
Net Levy Requirements	\$ 159,866	\$ 246,184	\$ 256,170	\$ 262,603	\$ 311,687	\$ 305,941	\$ 328,896	22,955	7.50%	

Culture, Planning & Development - Operating Budget

Notes:

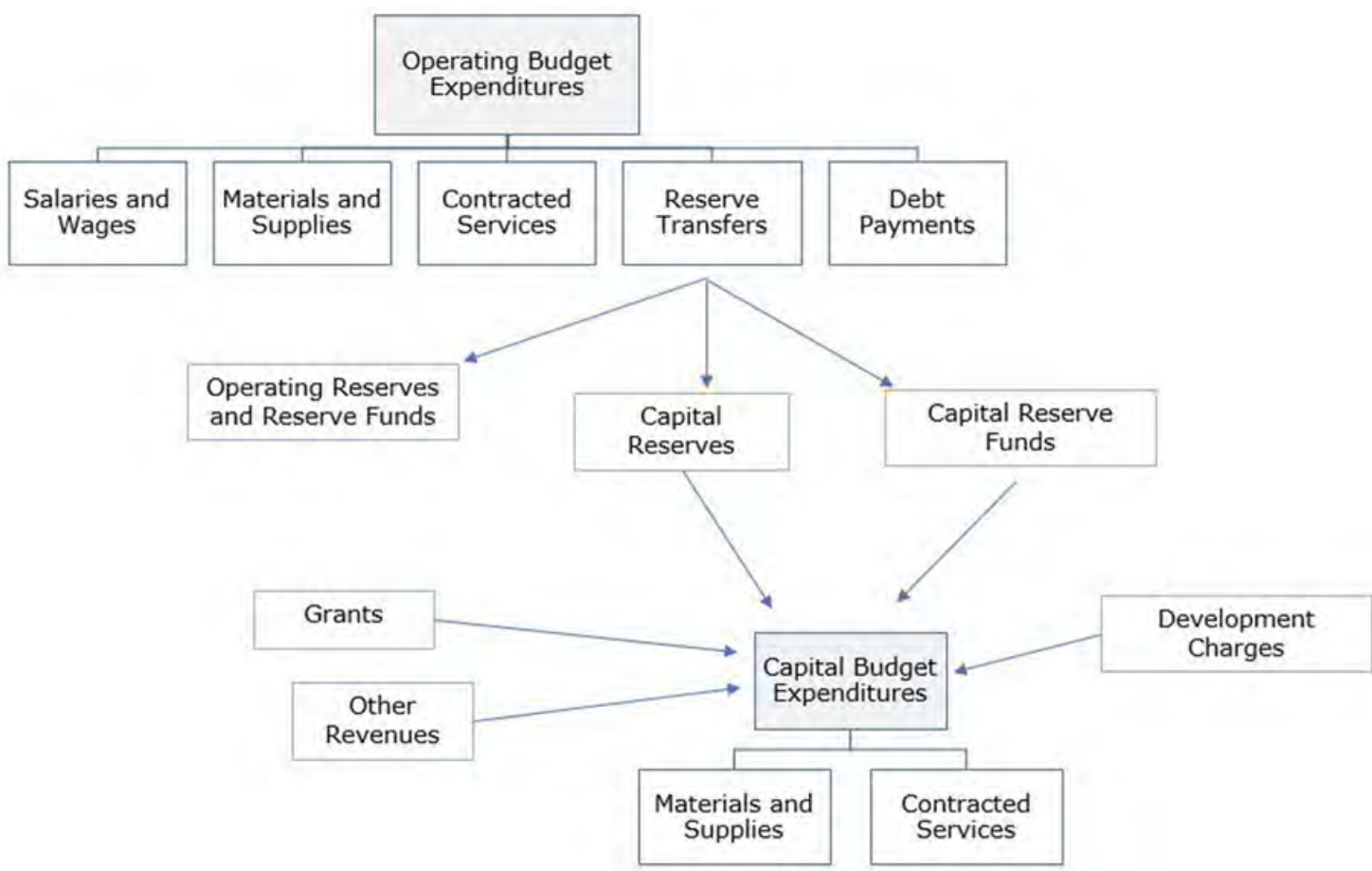
- (1) Expected increase relating to the Drainage Superintendent grant as a result of the proposed position.
- (2) Tile drain loan recovery. Offset by Debt servicing expense.
- (3) Amounts reduced based on current and previous years actuals.
- (4) \$59,668 of increase includes projected recoverable from Central Huron for the Drainage Superintendent. Remaining increase for this line relates to the 2023 and 2024 WSIB rebate allocation. This is a one-time revenue source that will not be available in 2027 or future budgets.
- (5) New revenue was introduced in 2025 to allow staff to collect interest on capital drain construction costs. Interest charges are eligible expenses up to 120 days from the completion of the project.
- (6) This line is reflective of the expected funds needed for Bluewater to cover its share of costs relating to Capital Drains.
- (7) Increase is primarily related to the proposed Drainage Superintendent position.
- (8) Small budget reductions completed throughout the Planning and Drain costing centres.
- (9) Amounts in this line include \$40,000 for the Development Charge Background Study, \$285,528 for Bluewater's share of Capital Drains. Amounts relating to the sub-contract of a Drainage Superintendent have been removed from the 2026 budget.

RESERVE & RESERVE FUNDS

In 2021, the Municipality of Bluewater’s Council approved a Reserves and Reserve Fund Policy, By-law 16-2021, to ensure that monies are set aside for the long-term goals of the Municipality and that those funds will be available when needed. At the October 14, 2025, Special Council Meeting, adjustments were made to the policy, and decisions were made on the use of some of the funds the municipality has not utilized in recent years. These changes made have been incorporated into the 2026 Staff Presented Budget.

Reserves and Reserve Funds are established by Council to assist with long-term financial stability and planning. By maintaining reserves, the Municipality can accumulate funds for future expenditures or contingent liabilities.

The municipal operating budget includes reserve transfers, which are used to fund operating projects, capital projects and other significant expenditures. An illustration of the relationship between the operating budget, capital budget, and reserves .



Reserve & Reserve Funds

Cont.

Reserves are established at the discretion of Council, often as part of a financial strategy to fund programs or capital projects. Reserves are an allocation from the accumulated surplus of the Town. They are not associated with any specific asset, but are defined in the Reserves and Reserve Funds Policy as monies set aside by approval of Council. A reserve is generally used to mitigate the impact of fluctuations in operating costs and revenue.

Discretionary Reserve Funds are similar to reserves as described above, but they require the physical segregation of cash and liquid assets. They are legislated by municipal by-law. If Council should decide to spend the money for purposes other than what it was originally intended for, then a new by-law must be passed under section 417 (4) of the Municipal Act. Some discretionary reserve funds are “rate- supported” because they receive revenues and incur expenses on their own without support from the general tax levy. These funds cannot be used for other purposes. Examples of rate-supported discretionary reserve funds are the Building Department Reserve, Water Reserve Fund, and Wastewater Reserve Fund.

Obligatory Deferred Revenue Funds are segregated and restricted for a specific purpose. They represent monies set aside either by a by-law of the municipality, an external agreement, or the requirement of provincial legislation. Interest earned on obligatory reserve funds must be allocated to the specific reserve fund that earned it and used for that purpose. Obligatory reserve funds are included in deferred revenue, and the revenue is recognized when eligible expenditures are made using those funds.

Capital Reserves and Reserve Funds are set aside to fund capital purchases or projects. They often accumulate large sums of money because capital projects usually have a high dollar value and the timing of major projects is not normally distributed evenly from year to year. Examples include the Paving and Construction Reserve or the Recreation and Park Reserve for Contingency.

Operating Reserves and Reserve Funds are set aside to fund operating expenditures. Examples include the Building Department Reserve or the Elections Reserve.

Discretionary reserves generally do not earn interest. Interest is earned on discretionary reserve funds and obligatory deferred revenue funds based on the rate earned in the bank each month.

The Municipality of Bluewater has a number of Reserves, Reserve Funds, and Obligatory Deferred Revenue Funds, which are listed in the Financial Statements in the “Consolidated Schedule of Continuity of Reserves, Reserve Funds and Deferred Revenue”. The Mid-Huron Landfill Reserve and Reserve Funds are proportionately consolidated in the financial statements and are not controlled by the Municipality, and have therefore been excluded from this budget and forecast.

Reserve & Reserve Funds Forecast

A 2026 reserve forecast has been prepared. Should the approved transfers to reserve differ from those in the projection, or additional expenditures be incurred, the balances will be reduced.

2026 Summary of Reserves					
Reserve Name	2024 Closing Balance	Estimated 2025 Transactions	Estimated 2025 Closing Balance	2026 Transactions	Estimated 2026 Closing Balance
Reserve for Working Funds	1,695,920	-	1,695,920	(500,000)	1,195,920
Reserve for Building Fees (Bill 124)	231,022	(66,920)	164,102	(93,278)	70,825
Reserve for Sewer Operating	882,822	196,226	1,079,049	38,817	1,117,866
Reserve for Water Operating	3,860,087	57,674	3,917,761	(120,996)	3,796,765
Reserve for Equipment Replacement/New	59,175	(15,000)	44,175	(10,192)	33,983
Reserve for Bluewater Capital Buildings	342,096	-	342,096	(342,096)	-
Reserve for Insurance Deductible Contingency	-	-	-	-	-
Reserve for Self Insured Sick Leave Plan	27,350	-	27,350	(27,350)	-
Reserve for Election Expenses	46,809	13,300	60,109	(35,000)	25,109
Reserve for Bluewater Capital Drain Construction	176,873	(23,500)	153,373	(153,000)	373
Reserve for Bluewater Lakeshore Road Assumption	355,670	(105,000)	250,670	(9,000)	241,670
Reserve for Fleet - Equipment	229,288	(249,230)	(19,942)	22,904	2,962
Reserve for Public Works - Paving & Construction	684,587	(896,740)	(212,153)	245,271	33,118
Reserve for Public Works - Bridges	274,022	(53,964)	220,058	(217,863)	2,195
Reserve for Tree Plantings - Developments	7,200	-	7,200	(7,200)	-
Reserve for Lakeshore Road Grant Program	48,218	-	48,218	-	48,218
Bluewater Rec & Park Reserve for Contingency	841,302	74,872	916,174	358,595	1,274,770

Reserve & Reserve Funds Forecast

Cont.

2026 Summary of Reserves					
Reserve Name	2024 Closing Balance	Estimated 2025 Transactions	Estimated 2025 Closing Balance	2026 Transactions	Estimated 2026 Closing Balance
Reserve - Friends of the Hay Twp Hall	26,459	-	26,459	-	26,459
Reserve for Bluewater Economic Development	35,075	(15,000)	20,075	-	20,075
Reserve - Strategic Plan Communications	15,000	-	15,000	(15,000)	-
Reserve for Area Health Care Capital Projects	279	-	279	(279)	-
Reserve for Environment Committee	56,581	-	56,581	(56,581)	-
Reserve for Bayfield Community Centre (BFIT)	12,980	-	12,980	6,729	19,709
Bayfield Community Centre Reserve	18,500	-	18,500	(18,500)	-
Hensall Reserve - Infrastructure	12,713	-	12,713	(12,713)	-
Hensall Reserve - Waste Site Closure	4,116	(4,116)	-	-	-
Stanley Working Funds Reserve	48,878	(48,878)	-	-	-
Consolidated - Waste Site Closure Costs	874,407	(822,177)	52,230	(9,499)	42,731
Bluewater Operating Reserve	174,224	(35,000)	139,224	145,000	284,224
Cemetery Reserve for Maintenance	47,936	10,000	57,936	13,568	71,504
Marina Reserve - operating	177,562	(180,539)	(2,977)	(20,000)	(22,977)
Fire Reserve - Bluewater Fire Departments	618,207	277,538	895,745	(893,936)	1,809
Fire Reserve - Bluewater Fire Donations	42,184	2,000	44,184	-	44,184
Reserve to Offset OPP (Police) Costs	-	256,220	256,220	(167,640)	88,580

Reserve & Reserve Funds Forecast

Cont.

2026 Summary of Reserves					
Reserve Name	2024 Closing Balance	Estimated 2025 Transactions	Estimated 2025 Closing Balance	2026 Transactions	Estimated 2026 Closing Balance
Dashwood Street Lights	25,441	60,453	705,972	52,422	758,394
Dinsley Terrace Street Lights	7,015				
Bayview Street Lights	4,645				
Bachand Street Lights	750				
Harris Avenue Lights	2,645				
Lakewood Street Lights	7,954				
Brucefield Street Lights	48,606				
Kippen Street Lights	12,870				
Varna Street Lights	17,902				
Bayfield Street Lights	291,902				
Hensall Street Lights	121,734				
Zurich Street Lights	104,055				
Total:	12,573,061	(1,567,781)	11,005,280	(1,826,815)	9,178,465

Reserve & Reserve Funds Forecast

Cont.

2026 Summary of Reserve Funds					
Reserve Fund Name	2024 Closing Balance	Estimated 2025 Transactions	Estimated 2025 Closing Balance	2026 Transactions	Estimated 2026 Closing Balance
Bluewater Development Charges	1,502,170	(2,106,269)	(604,099)		(604,099)
Bluewater Hensall Splash Pad	6,655	210	6,865	(6,865)	-
Bluewater Bayfield Splash Pad	16,341	564	16,905	(16,905)	-
Bluewater Babylon Cemetery	4,367	150	4,517		4,517
Bluewater Fansville Cemetery	4,351	150	4,501		4,501
Bluewater Hillsgreen Cemetery	59	4	62		62
Bluewater Hensall Waterworks Reserve	246,241	8,134	254,375	(254,375)	-
Bluewater Hensall Sewer Reserve Fund	709	23	732	(732)	-
Bluewater Zurich Sewer Reserve Fund	16,746	579	17,325	(17,325)	-
Bluewater Ward of Hay HEU Reserve	30,109	(30,109)	-	-	-
Bluewater Stanley Parkland Reserve Fund	48,865	1,688	50,553	-	50,553
Bluewater Stanley Gravel Pit Rehab	3,423	118	3,541	(3,541)	-
Bluewater Ward of Stanley Water	62,290	2,151	64,441	-	64,441
Bluewater Hensall Parkland	8,641	299	8,940	-	8,940
Bluewater Greenland Reserve Fund	83,170	4,390	87,560	-	87,560
Bluewater Bayfield Sewer	1,001,534	(1,001,534)	-	-	-
Bluewater Water Utility Reserve	5,539,826	490,413	6,030,239	1,800,038	7,830,277

Reserve & Reserve Funds Forecast

Cont.

2026 Summary of Reserve Funds					
Reserve Fund Name	2024 Closing Balance	Estimated 2025 Transactions	Estimated 2025 Closing Balance	2026 Transactions	Estimated 2026 Closing Balance
Bluewater Sewer Utility Reserve Fund	3,457,311	536,967	3,994,277	1,562,467	5,556,745
Bluewater Federal Grant Reserve Fund	405,033	(262,931)	142,103	(104,159)	37,944
Bluewater Bayfield Water Reserve	23,149	800	23,949	(23,949)	-
Bluewater Bayfield Community Group	8,254	285	8,540	(8,540)	-
Bluewater Hay Water Reserve Fund	173,395	5,968	179,363	-	179,363
Bluewater Provincial Grant Reserve Fund	830,624	(290,391)	540,233	1,000,731	1,540,964
Bluewater Northland (Grand Bend) Power Reserve Fund	1,165,323	(661,665)	503,658	(176,875)	326,783
Bluewater Varna Wind Project	408,561	(217,759)	190,802	(82,041)	108,761
Bluewater Goshen Wind Project	129,346	(69,005)	60,341	(23,830)	36,511
Bluewater Bayfield Waste Water Treatment (HEWSF)	-	27,772	27,772	-	27,772
Bayfield Community Centre Expansion Fund	-	149,386	149,386	27,040	176,426
Total:	15,176,494	(3,409,611)	11,766,883	3,671,138	15,438,021

Reserve & Reserve Funds Forecast Cont.

2026 Summary of Reserve & Reserve Fund Balances					
	2024 Closing Balance	Estimated 2025 Transactions	Estimated 2025 Closing Balance	2026 Transactions	Estimated 2026 Closing Balance
Reserves	12,573,061	(1,567,781)	11,005,280	(1,826,815)	9,178,465
Reserve Funds	15,176,494	(3,409,611)	11,766,883	3,671,138	15,438,021
Total:	27,749,555	(4,977,391)	22,772,163	1,844,322	24,616,486
Estimated Increase from 2025 to 2026:				1,844,322	
Estimated Increase from 2025 to 2026 as Percentage:				7%	



Tax Levy Funded Capital Reserves

Through the 2025 budget deliberations, the following resolution was passed that will be applicable to the 2025, 2026, 2027, 2028 and 2029 budgets.
 · “That council direct the Treasurer to incorporate a 3% tax levy increase each year for a minimum of 5 years for tax levy capital reserve contributions.”

The 2026 Budget has incorporated this strategy, resulting in an additional \$319,896 being contributed to Tax Levy Capital Reserves. The funding for this increase comes directly through the property tax levy.

Reserve Name	Funding Source	2025 Actual Contribution	2026 Increase In Contributions @ 3% Tax Levy Increase	Total 2026 Contributions to Reserve	Estimated 2027 Contributions	Estimated 2028 Contributions	Estimated 2029 Contributions
General Government & I.T Equipment Reserve	Tax Levy	20,000	3,660	23,660	27,320	30,980	34,640
Cemetery Reserve	Tax Levy	10,000	1,830	11,830	13,660	15,490	17,320
Fire Reserve	Tax Levy	527,719	96,576	624,295	720,870	817,446	914,021
Roads Paving & Construction Reserve	Tax Levy	84,725	15,505	100,230	115,735	916,948	1,025,279
Bridges/Culverts Reserve	Tax Levy	121,036	22,150	143,186	165,337	187,487	209,637
Lakeshore Reserve	Tax Levy	75,000	-	75,000	75,000	75,000	75,000
<u>Fleet/Equipment Reserve</u>	Tax Levy	148,270	27,134	175,404	202,538	229,673	256,807
Waste Site Closure Costs Reserve	Tax Levy	507,230	92,826	600,056	692,882	-	-
Rec & Park Reserve for Contingency	Tax Levy	294,030	53,809	347,839	401,648	455,457	509,267
BFIT Reserve	Tax Levy	35,000	6,405	41,405	47,810	54,216	60,621
Marina Reserve	Tax Levy	-	-	-	-	-	-
		\$ 1,823,010	\$ 319,896	\$ 2,142,906	\$ 2,462,801	\$ 2,782,697	\$ 3,102,592